CHARGEURS

High Emotion Technology®

# Interim Financial Report 2022

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CHARGEURS
High Emotion Technology®

PRESS RELEASE
First-half 2022 results

Paris, September 8, 2022

# Very solid first half with revenue close to €400m
# Chargeurs accelerates its reinvention by leveraging the profitable recovery of its Technologies activity and stepped up development in Luxury

- Revenue of €398.7m, the second best half-year performance in more than 10 years
- Very strong rebound in non-health-related activities, with double-digit growth, and generating historic revenue
- Recurring operating profit at €25.4m, exceeding pre-pandemic levels: up 11.9% vs. H1 2019
- Very strong revenue growth and increase in operating profitability in Technologies
  - Chargeurs Protective Films, which becomes Chargeurs Advanced Materials, illustrates its strong pricing power against a background of generalized inflation in inputs
  - Chargeurs PCC Fashion Technologies returns to 2019 business levels, reporting strong growth in its operating margin and benefiting from record order books
- Rapid development of the Luxury activity with new commercial successes and acquisitions made in the second half of the year
  - Major contract wins for Chargeurs Museum Studio in the United States and the Middle East
  - Acquisition of Skira Editore, significantly bolstering the positioning of Museum Studio
  - Acquisition of The Cambridge Satchel Company, the affordable Made in Britain luxury leather goods brand
- Strengthening of the Group's financial structure and liquidity profile, with the implementation of new bilateral credit lines for a total of €105m
- Interim dividend in respect of the 2022 financial year set at €0.22 per share

| | H1 2022 | H1 2021 | H1 2019 | Chg. vs. H1 2019 |
|---|---|---|---|---|
| Revenue | **398.7** | 372.4 | 326.1 | ***+22.3%*** |
| EBITDA | **37.0** | 46.3 | 32.5 | ***+13.8%*** |
| *As a % of revenue* | *9.3%* | *12.4%* | *10.0%* | |
| Recurring operating profit | **25.4** | 34.0 | 22.7 | ***+11.9%*** |
| *As a % of revenue* | *6.4%* | *9.1%* | *7.0%* | |
| Attributable net profit | **10.2** | 24.7 | 8.3 | ***+22.9%*** |

*"Now more than ever, Chargeurs combines **reinvention and performance** in its 150th year. Benefiting from a **simplified organization** comprising three strategic activities—Technologies, Luxury and Diversification—Chargeurs becomes a new group focused on niche assets with high potential. By accelerating its transformation, the Group **reinvents its businesses**, its **asset portfolio** and its **management model**.*

*Supported by its* ***operating and financial discipline****, Chargeurs also confirms the marked recovery of its non-health-related activities with* ***double-digit growth*** *in revenue and recurring operating profit compared to 2021 and the pre-pandemic period. Non-health-related businesses in the Luxury activities benefited from very strong appeal, with major commercial successes and future profit that are set to materialize in the next fiscal year. Lastly, the Group confirms its resilience to economic cycles and inflation.*
*More efficient than before the pandemic despite the ongoing health crisis in many regions, a geopolitical crisis and inflation not seen for 20 years, Chargeurs and its high value-added niche businesses are demonstrating* ***their ability to win market share*** *and exert their pricing power.",* declared Chairman and CEO Michaël Fribourg.

## Outlook

On the back of the first-half performances and solid business model, and true to its shareholder return policy, the Group's Board of Directors has decided to pay an interim dividend in respect of fiscal 2022 of €0.22 per share.

In parallel, Chargeurs can capitalize on:

- its strong industrial and entrepreneurial agility as well as the commitment of its teams;
- dynamic growth enjoyed by some of its activities with limited exposure to economic cycles, notably in Luxury;
- the implementation of major stimulus plans beneficial to its sectors of application in geographies that might be affected by the economic situation;
- significant available liquidity, recently strengthened by the signature of new bank credit lines, to fund organic and external growth.

Supported by its culture of operating and financial discipline, now more than ever, the Group intends to pursue the adaptation and increased flexibility of its commercial, industrial and logistics organization. Noting and anticipating, for end-2022 and a large part of 2023, the persistence of the pandemic and its impacts, strong geopolitical uncertainty and high economic volatility, with unprecedented inflation, the Group remains, fully in line with its model, cautious regarding the pace of normalization of the economic environment while prioritizing its reinvention and its strategy for the expansion of its markets.

For 2025, assuming a normalization in economic conditions, the Group confirms the targets of its *Leap Forward* program, namely for revenue of at least €1bn, and recurring operating profit of at least €100m, excluding acquisitions.

## H1 2022 performances

At its meeting held on September 7, 2022, the Chargeurs' Board of Directors approved the consolidated financial statements for the six months ended June 30, 2022. A limited review of the first-half financial statements was conducted. A limited Statutory Auditors report is currently being prepared.

### Consolidated Statement of Income as of June 30, 2022

| €m | H1 2022 | H1 2021 | H1 2019 | H1 2022 vs. H1 2019 |
|---|---|---|---|---|
| **Revenue** | **398.7** | 372.4 | **326.1** | ***+22.3%*** |
| Gross profit | 105.3 | 99.7 | **85.0** | ***+23.9%*** |
| *As a % of revenue* | *26.4%* | *26.8%* | *26.1%* | |
| **EBITDA** | **37.0** | 46.3 | **32.5** | ***+13.8%*** |
| *As a % of revenue* | *9.3%* | *12.4%* | *10.0%* | |
| **Recurring operating profit** | **25.4** | 34.0 | **22.7** | ***+11.9%*** |
| *as a % of revenue* | *6.4%* | *9.1%* | *7.0%* | |
| **Operating profit** | **21.3** | 31.6 | **17.3** | ***+23.1%*** |
| Net financial expense | -8.8 | -2.6 | -5.8 | |
| Tax | -2.6 | -4.9 | -3.2 | |
| **Net profit** | 10.0 | 24.2 | 8.3 | *+20.2%* |
| **Attributable net profit** | **10.2** | 24.7 | **8.3** | ***+22.9%*** |
| Earnings per share (diluted) | 0.44 | 1.06 | 0.36 | *+22.2%* |

Recurring operating profit: €25.4m

First-half 2022 revenue came out at €398.7m, which represents the second best Group performance in more than 10 years. It corresponds to 7.1% growth compared with first-half 2021 and 22.3% growth compared with the pre-pandemic level in first-half 2019.

Gross profit stood at a high level of €105.3m and 26.4% of revenue, illustrating particularly the ability of the Technologies businesses, CAM and CFT PCC, to pass on cost price inflation to selling prices.

Recurring operating profit came out at €25.4m, up 11.9% compared with the level seen in first-half 2019.

Attributable net profit: €10.2m

Attributable net profit for the period was €10.2m, up 22.9% from first-half 2019. It includes an increase in the amortization of intangible assets linked to the acquisitions carried out by CMS, a limited "Other operating income and expenses" item, an increase in financial expenses to €8.8m, and a decline in income tax expense.

## A simplified organization comprising three strategic activities

The Group announced the creation of three strategic activities, **Technologies**, **Luxury** and **Diversification**, to reflect the acceleration of its value creation strategy as part of the reinvention of its businesses and its asset portfolio.

Technologies include the Chargeurs Advanced Materials (formerly Chargeurs Protective Films) and Chargeurs PCC Fashion Technologies business lines. As world leaders in their niche sector, both businesses combine high added-value industry and services. The two business lines innovate to serve their customers with products that are essential to the production process and benefit from high pricing power. They also develop services complementary to their products in terms of innovation, logistics, digital and traceability, which contribute to making their models more asset light and enable them to benefit from the expansion of the "product as a service" model.

Luxury includes Chargeurs Luxury Fibers, Chargeurs Museum Studio and Chargeurs Personal Care as well as the Swaine and The Cambridge Satchel Company brands, whose accelerated development increases Chargeurs' value-creation potential. Together, these activities, which are very close to or in direct contact with end customers, make Chargeurs a committed player in the new luxury categories.
Numerous marketing, sales digitalization and merchandising synergies are already kicking in and will accelerate within this division.

The Diversification activities will bring together the Group's non-controlling interests in assets contributing to the complementary development of its asset value. On a limited capital commitment basis for the entire asset allocation of the Group, it will aim to seize additional value opportunities in assets with recurring profitability, as a complement to assets developed internally.

As the Group has stated, the creation of these three strategic activities does not change the presentation of the sector information in the Group's consolidated financial statements.

## Revenue by operating segment

### H1 2022 vs. H1 2019

| | H1 | | Change | | 2nd quarter | | Change | |
|---|---|---|---|---|---|---|---|---|
| *€m* | **2022** | **2019** | **reported** | **like-for-like** | **2022** | **2019** | **reported** | **like-for-like** |
| **Technologies** | **301.8** | **262.5** | **15.0%** | **17.2%** | **151.3** | **134.8** | **12.2%** | **14.7%** |
| Chargeurs Advanced Materials | 190.7 | 142.1 | +34.2% | +32.3% | 94.8 | 72.9 | +30.0% | +27.3% |
| Chargeurs PCC Fashion Technologies | 111.1 | 120.4 | -7.7% | -0.6% | 56.5 | 61.9 | -8.7% | -0.2% |
| **Luxury** | **96.9** | **63.6** | **+52.4%** | **+8.9%** | **43.9** | **30.1** | **+45.8%** | **-5.6%** |
| Chargeurs Luxury Fibers | 54.4 | 58.2 | -6.5% | -7.6% | 23.4 | 27.3 | -14.3% | -16.1% |
| Chargeurs Museum Studio | 36.3 | 5.4 | +572.2% | +71.7% | 20.4 | 2.8 | +628.6% | +92.9% |
| Chargeurs Personal Care | 6.2 | - | | | 0.1 | - | | |
| **CHARGEURS GROUP** | **398.7** | **326.1** | **+22.3%** | **+15.6%** | **195.2** | **164.9** | **+18.4%** | **+11.0%** |

Revenue up 22.3% versus first-half 2019. This includes:

- like-for-like growth of 15.6%, driven by strong growth at Chargeurs Advanced Materials and the creation of Chargeurs Personal Care (formerly Chargeurs Healthcare Solutions) in 2020;
- a scope effect of 8.2% exclusively made up of the acquisitions completed by Chargeurs Museum Studio since July 2019;
- a currency effect of -1.6%.

### H1 2022 vs. H1 2021

| | H1 | | Change | | 2nd quarter | | Change | |
|---|---|---|---|---|---|---|---|---|
| *€m* | **2022** | **2021** | **reported** | **like-for-like** | **2022** | **2021** | **reported** | **like-for-like** |
| **Technologies** | **301.8** | **238.8** | **26.4%** | **21.9%** | **151.3** | **128.7** | **17.6%** | **12.7%** |
| Chargeurs Advanced Materials | 190.7 | 168.5 | +13.2% | +9.3% | 94.8 | 92.0 | +3.0% | -1.3% |
| Chargeurs PCC Fashion Technologies | 111.1 | 70.3 | +58.0% | +52.3% | 56.5 | 36.7 | +54.0% | +48.0% |
| **Luxury** | **96.9** | **133.6** | **-27.5%** | **-33.1%** | **43.9** | **62.9** | **-30.2%** | **-36.4%** |
| Chargeurs Luxury Fibers | 54.4 | 39.4 | +38.1% | +35.5% | 23.4 | 21.0 | +11.4% | +8.6% |
| Chargeurs Museum Studio | 36.3 | 22.9 | +58.5% | +30.0% | 20.4 | 12.3 | +65.9% | +39.0% |
| Chargeurs Personal Care | 6.2 | 71.3 | -91.3% | -91.3% | 0.1 | 29.6 | -99.7% | -99.7% |
| **Chargeurs** | **398.7** | **372.4** | **+7.1%** | **+2.2%** | **195.2** | **191.6** | **+1.9%** | **-3.4%** |

Revenue up 7.1% versus first-half 2021. This growth breaks down as:

- like-for-like growth of 2.2%. This reflects the double-digit growth in Technologies activities, Chargeurs Luxury Fibers and Chargeurs Museum Studio, offsetting the weaker performance at Chargeurs Personal Care;
- a scope effect of 1.4% linked to the consolidation from January 1, 2022 of Event Communications, acquired at end-2021;
- a currency effect of +3.5%, boosted by the appreciation of the US dollar against the yuan and the euro.

## Operating segments: all business lines made a positive contribution to operating profit

### Technologies: strong growth in business and earnings

**Chargeurs Advanced Materials**

| €m | 2022 | 2021 | Change |
|---|---|---|---|
| Revenue | **190.7** | 168.5 | +13.2% |
| *Like-for-like growth* | | | *+9.3%* |
| EBITDA | **21.0** | 19.8 | +6.1% |
| *As a % of revenue* | ***11.0%*** | *11.8%* | |
| Recurring operating profit | **16.0** | 14.1 | +13.5% |
| *As a % of revenue* | ***8.4%*** | *8.4%* | |

Chargeurs Protective Films, **rebranded Chargeurs Advanced Materials** to consolidate its premium technology positioning, posted **record first-half revenue** of €190.7m. This performance, which corresponds to like-for-like growth of 9.3%, balanced by region, was all the more remarkable considering the historically high comparison base from first-half 2021.

The business line implemented strong commercial dynamics in the United States and reported market share gains with existing customers and new customers throughout the world.

Faced with the market's logistics difficulties and the generalized inflation of inputs, CAM demonstrated the excellence of its manufacturing agility and its pricing power. As such, the business line recorded a further increase in its operating profit and was able to maintain the same operating margin, representing 8.4% of revenue.

Chargeurs Advanced Materials continued the sustainable development of its product range with the launch of the Oxygen range. Designed from recycled, vegetal and lean polyethylene, this offering was favorably received, notably in Europe.

**Chargeurs PCC Fashion Technologies**

| €m | 2022 | 2021 | Change |
|---|---|---|---|
| Revenue | **111.1** | 70.3 | +58.0% |
| *Like-for-like growth* | | | *+52.3%* |
| EBITDA | **11.3** | 6.6 | +71.2% |
| *As a % of revenue* | ***10.2%*** | *9.4%* | |
| Recurring operating profit | **7.5** | 2.4 | +212.5% |
| *As a % of revenue* | ***6.8%*** | *3.4%* | |

Chargeurs PCC Fashion Technologies, which now also includes the Senfa Technologies activity previously consolidated by Chargeurs Museum Studio, reported first-half revenue of €111.1m, representing like-for-like growth of 52.3%.

This historical performance reflects, on the one hand, the rebound in the fashion market, penalized by lockdowns until the start of H2 2021, and market share gains, on the other. In particular, cross-selling strategies have led to major commercial successes with key accounts, and in South America, the excellent quality of service has contributed to a doubling of sales compared to H1 2021.

CFT PCC also demonstrated its innovative capabilities with the launch of Nativa™ Collection, the first sustainable and traceable wool interlining range co-developed with Chargeurs Luxury Fibers.

Thanks to its management discipline and the quality of its products and services, CFT PCC was able to pass on all of the increase in its costs to its selling prices. Combined with the significant operating leverage provided by volume growth, this pricing power enabled the business to double its operating margin to 6.8% of revenue.

## Luxury: high-performing assets and value-creating acquisitions for the future

### Chargeurs Luxury Fibers

| €m | 2022 | 2021 | Change |
|---|---|---|---|
| Revenue | **54.4** | 39.4 | +38.1% |
| *Like-for-like growth* | | | *+35.5%* |
| EBITDA | **1.1** | 0.6 | +83.3% |
| *As a % of revenue* | ***2.0%*** | *1.5%* | |
| Recurring operating profit | **1.0** | 0.5 | +93.4% |
| *As a % of revenue* | ***1.8%*** | *1.3%* | |

Chargeurs Luxury Materials, rebranded Chargeurs Luxury Fibers, reported revenue of €54.4m, up 38.1%. Growth was particularly brisk in the US, and in Europe where the market rebound started later. It was driven by a sharp increase in volumes, as well as a positive price effect which was particularly strong in the finest premium wool fibers segment. Current market dynamics enable the business line to target a similar level of full-year revenue as in 2019.

Buoyed by increased visibility, notably via the media, the Nativa™ label continued to expand, with new trade agreements opened. They aim to establish partnerships with luxury brands for the provision, as an exclusive supplier, of traceable wool from regenerative agriculture programs. Like the partnerships already signed with Stella McCartney, Vivienne Westwood and Reformation, these programs, which help reduce the carbon footprint of brands, enable CLF to develop long-term partnerships and to beneficially change the economic profile of the business line.

Growth in volumes and a favorable price effect enabled the business to double its operating profit to €1m.

### Chargeurs Museum Studio

| €m | 2022 | 2021 | Change |
|---|---|---|---|
| Revenue | **36.3** | 22.9 | +58.6% |
| *like-for-like* | | | *+30.0%* |
| EBITDA | **3.2** | 3.8 | -14.5% |
| *As a % of revenue* | ***8.9%*** | *16.6%* | |
| Recurring operating profit | **1.8** | 2.6 | -30.8% |
| *As a % of revenue* | ***5.0%*** | *11.4%* | |

Chargeurs Museum Studio posted sales of €36.3m, excluding Senfa, which is now consolidated within CFT PCC. This reflected growth of 58.5%, balanced between like-for-like growth of 30% and the scope effect related to the acquisition of Event Communications. This rebound in activity was generated despite the sluggishness, or even absence, of the events business in all geographies owing to the pandemic.

The cultural content creation activities for museums and major brands maintained strong commercial momentum, with sizeable new project wins that will fuel future growth. For example, Design PM won the contract to renovate the Grand Mosque in Abu Dhabi and D&P was awarded the renovation of the East Wing of the National Air & Space Museum in Washington.

Due to the phasing of their execution, the major contracts won in 2021 and 2022 will result in a substantial increase in CMS' profitability as of 2023. It should also be noted that the operating performance for the first half of the year factors in the atypical impact of hardly any event-driven activities due to the pandemic, accounting for 25% of total activity, and normally providing a very large proportion of the absorption of fixed costs, which have not been offset in 2022 by any public support.

The business line also finalized the simplification of its organization with the unification of the UK structures, Event, Design PM and MET, which will

contribute to strengthening their sales force and creativity.

In addition, the business line continued to expand its scope of activity with the acquisition in July of Skira Editore. This renowned and prestigious publisher of art books, which also produces iconic temporary exhibitions, achieves normative revenue of approximately €15m.

### Chargeurs Personal Care

| *€m* | 2022 | 2021 | Change |
|---|---|---|---|
| Revenue | **6.2** | 71.3 | -91.3% |
| *like-for-like* | | | -91.3% |
| EBITDA | **3.9** | 18.5 | -79.1% |
| *As a % of revenue* | ***62.3%*** | *25.9%* | |
| Recurring operating profit | **3.4** | 18.1 | -81.3% |
| *As a % of revenue* | ***54.7%*** | *25.4%* | |

Chargeurs Healthcare Solutions, renamed Chargeurs Personal Care in support of the business' strategic shift towards personal care, generated revenue of €6.2m. This atypical performance stems from the dynamic management of healthcare equipment inventories by key accounts against the backdrop of the significant easing of the health situation in Europe. Note that since CPC has numerous strategic multi-year contracts, the volume of healthcare business must also be considered on a multi-year cycle. Clearly, we must remember that the activity, implemented with unparalleled agility in 2020, had also reported order volumes above its projected trend in 2021.

Consistent with its business model, maintaining its production facilities at an extremely controlled cost enables the business line to perfectly manage these sporadic orders made by its customers as part of their contracts.

The personal care business was marked by the start of marketing of the Sockwell brand of compression socks, with which CPC has an exclusive distribution contract in France, as well as by revenue growth of over 40% at Altesse Studio – an entity not yet consolidated – driven by a successful premiumization strategy. The brand revamped its packaging and merchandising with a view to accelerating its dissemination in travel retail and selective distribution.

## Change in net debt

| €m | H1 2022 | H1 | H1 2019 |
|---|---|---|---|
| EBITDA | 37.0 | 46.3 | 32.5 |
| *Non-recurring – cash* | *-4.8* | *-2.7* | *-4.2* |
| *Financial expenses – cash* | *-7.0* | *-6.8* | *-5.3* |
| *Tax – cash* | *-3.0* | *-0.2* | *-0.4* |
| *Other* | *-4.1* | - | *0.2* |
| Cash flows provided by operating activities, before changes in net working capital | 18.1 | 36.6 | 22.8 |
| Dividends from associates | | | |
| Change in working capital at constant exchange rates | -17.8 | 21.4 | -22.3 |
| Net cash from operating activities | 0.3 | 58.0 | 0.5 |
| Acquisition of property, plant and equipment and intangible assets, net of disposals | -3.9 | -4.6 | -16.3 |
| Acquisitions | -1.5 | -1.5 | 0.0 |
| Dividends paid in cash | -12.8 | -12.6 | -5.1 |
| Other | -9.8 | -1.1 | -1.9 |
| Total | -27.7 | 38.2 | -22.8 |
| Effect of changes in exchange rates on cash and cash equivalents | -1.2 | -0.7 | -0.5 |
| Opening net cash/(net debt) | -109.3 | -119.5 | -87.6 |
| Closing net cash/(net debt) | -135.8 | -80.6 | -109.9 |

Net debt, which ended at €135.8m at the end of thefirst half of 2022, remains at a very controlled level in an inflationary context. The increase stemmed from higher working capital requirement which remains below 6% of revenue, further capital expenditure and the payment of a dividend.

Performances by the business lines enabled the Group to generate cash flows from operating activities of €18.1m, close to the level reached in 2019, and nearly three times higher than in the second-half of 2021. After a reduction of €21.4m in 2021, working capital requirement rose by €17.8m, due to sharp growth in revenue in Technologies (+26%) and the automatic increase in the value of inventories linked to inflation in input costs. WCR as a percentage of revenue remained at its lowest level of recent years and among the lowest of its peers. All told, operating cash flow generation was €0.3m.

## Financing and liquidity profile

At the end of the first half, the level of net debt corresponded to a leverage ratio of 2.1x. Gearing (net debt/equity) stood at 0.5x.

At end-June, the Group's balance sheet structure remained solid and available liquidities were high (total cash and undrawn bank credit lines), at €313.5m.

Since this date, this level of liquidities has been strengthened. Indeed, the Group has secured existing and new confirmed bilateral lines from top-level banking partners for a total amount of €105m at attractive terms. This fresh liquidity provides the Group with robust visibility to finance its internal and external growth projects.

## Subsequent events

Acquisition of Skira Editore

On July 21, 2022, Chargeurs completed the acquisition of 80% of the capital of Skira Editore S.p.A, the world renowned publisher of classical and modern art and design books.

Within its publishing activity, Skira develops a majority of commissioned publishing projects, pre-ordered on behalf of leading clients, cultural institutions, corporate brands and foundations. Skira is also developing a temporary exhibition production and operations business, creates and manages museum book stores and co-produces films and documentaries with high cultural content.

Founded in 1928 and based in Milan, Skira employs close to 45 staff and generates normative revenue of more than €15m. It also has a subsidiary in France. Numerous synergies are envisaged with the various entities of Chargeurs Museum Studio, the division which is to consolidate Skira.

Acquisition of The Cambridge Satchel Company

On August 2, 2022, Chargeurs finalized its acquisition of The Cambridge Satchel Company – Satchel – a reference British brand producing affordable luxury leather goods.

Created in 2008 by Julie Deane CBE *(Commander of the British Empire)*, Satchel designs, manufactures and distributes a range of high-end leather bags and satchels. Based in Cambridge, the company employs more than 60 people with a state-of-the-art manufacturing facility at its Leicester site, enabling the development of a Made in Britain offering, recognized for its quality.

In addition to the company's considerable development potential, all of Satchel's assets and competencies – efficient production base, expertise in marketing and e-commerce – will serve as strategic levers to accelerate the growth of Swaine, acquired in 2021, and to generate cost synergies.

## Interim dividend for 2022

Buoyed by the strong performances achieved in the first half of the year and based on management's confidence in the Group's business model, the Board of Directors has decided to pay an interim dividend of €0.22 per share in respect of 2022 earnings, with the option for payment in Chargeurs shares.

In accordance with Article L. 232-19 of the French Commercial Code and the resolution of the Board of Directors of September 8, 2021, the issue price of the new shares delivered as payment for the final dividend will be equal to 95% of the average of the opening prices quoted for the Company's shares during the 20 trading days preceding the date of the meeting of the Board of Directors, less the net amount of the interim dividend to be distributed per share and rounded up to the nearest euro cent, i.e., €14.86 per share.

The payment timeline for the interim dividend is:

| | |
|---|---|
| Ex-dividend date | September 14, 2022 |
| Start of reinvestment option period | September 16, 2022 |
| End of reinvestment option period | October 30, 2022 |
| Announcement of reinvestment results | October 4, 2022 |
| Delivery date of shares and payment of interim cash dividend | October 6, 2022 |

## Major risks and uncertainties

Please refer to Chapter 2 entitled "Risk factors and the control environment" of the 2021 Universal Registration Document. The main risks to which the Group is exposed are classified based on their potential impact and the likelihood of them occurring.

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Glossary of financial terms

**Like-for-like change** from one year to the next is calculated:

- **by applying the average exchange rates for year Y-1 to the period in question (year, half-year, quarter);**
- **and based on the scope of consolidation for year Y-1.**

**EBITDA** corresponds to recurring operating profit (as defined below) restated for the depreciation of property, plant and equipment and the amortization of intangible assets.

**Recurring operating profit** corresponds to gross profit, distribution costs, administrative expenses and research and development costs. It is stated:

- before **amortization of intangible assets linked to acquisitions**; and
- before **other operating income and expense, which correspond to material non-recurring items that are unusual in nature and occur infrequently, and therefore distort assessments of the Group's underlying performance.**

**The recurring operating margin** is recurring operating profit as a % of revenue.

**Cash flow** corresponds to the flow of net cash from operating activities net of any change in working capital requirement (WCR).

## 2022 Financial Calendar

| | |
|---|---|
| Wednesday, November 9, 2022 (before market) | Third-quarter 2022 financial information |

### ABOUT CHARGEURS

CHARGEURS is a family-owned entrepreneurial Group and world leader in high value added niche markets. Located in nearly 100 countries with more than 2,600 employees, the Group is organized around three strategic business segments: industrial technologies, luxury and diversification.

Benefiting from the long-term strategy of the Fribourg Family Group, its reference shareholder, Chargeurs serves sectors with strong structural growth and expresses its know-how of excellence in the commercial, industrial, marketing and logistics fields. The Group, whose global signature is High Emotion Technology, achieved revenues of €737m in 2021 and celebrates, in 2022, its 150 years of entrepreneurial boldness.

The Chargeurs share is listed on Euronext Paris and is PEA-PME eligible.

ISIN Code: FR0000130692, Bloomberg Code: CRI:FP, Reuters Code: CRIP.PA

## BREAKDOWN OF REVENUE BY OPERATING SEGMENT

| €m | 2022 | 2021 | 2020 | 2019 | Change 2022 vs. 2021 |
|---|---|---|---|---|---|
| First quarter | | | | | |
| **Technologies** | **150.5** | **110.1** | **120.4** | **127.7** | **36.7%** |
| Chargeurs Advanced Materials | 95.9 | 76.5 | 70.9 | 69.2 | 25.4% |
| Chargeurs PCC Fashion Technologies | 54.6 | 33.6 | 49.5 | 58.5 | 62.5% |
| **Luxury** | **53.0** | **70.7** | **37.1** | **33.5** | **-25.0%** |
| Chargeurs Luxury Fibers | 31.0 | 18.4 | 30.1 | 30.9 | 68.5% |
| Chargeurs Museum Studio | 15.9 | 10.6 | 7.0 | 2.6 | 50.0% |
| Chargeurs Personal Care | 6.1 | 41.7 | - | - | -85.4% |
| **GROUP TOTAL** | **203.5** | **180.8** | **157.5** | **161.2** | **12.6%** |
| Second quarter | | | | | |
| **Technologies** | **151.3** | **128.7** | **84.5** | **134.7** | **17.6%** |
| Chargeurs Advanced Materials | 94.8 | 92.0 | 62.8 | 72.9 | 3.0% |
| Chargeurs PCC Fashion Technologies | 56.5 | 36.7 | 21.7 | 61.8 | 54.0% |
| **Luxury** | **43.9** | **62.9** | **276.5** | **30.1** | **-30.2%** |
| Chargeurs Luxury Fibers | 23.4 | 21.0 | 10.3 | 27.3 | 11.4% |
| Chargeurs Museum Studio | 20.4 | 12.3 | 12.3 | 2.8 | 65.9% |
| Chargeurs Personal Care | 0.1 | 29.6 | 253.9 | - | -99.7% |
| **GROUP TOTAL** | **195.2** | **191.6** | **361.0** | **164.8** | **1.9%** |
| Third quarter | | | | | |
| **Technologies** | **-** | **127.8** | **102.6** | **121.8** | **-** |
| Chargeurs Advanced Materials | - | 86.2 | 67.1 | 69.8 | - |
| Chargeurs PCC Fashion Technologies | - | 41.6 | 35.5 | 52.0 | - |
| **Luxury** | **-** | **45.1** | **67.1** | **24.5** | **-** |
| Chargeurs Luxury Fibers | - | 22.1 | 9.8 | 21.5 | - |
| Chargeurs Museum Studio | - | 11.7 | 10.6 | 3.0 | - |
| Chargeurs Personal Care | - | 11.3 | 46.7 | - | - |
| **GROUP TOTAL** | **-** | **172.9** | **169.7** | **146.3** | **-** |
| Fourth quarter | | | | | |
| **Technologies** | **-** | **139.2** | **105.7** | **128.0** | **-** |
| Chargeurs Advanced Materials | - | 86.2 | 69.6 | 66.2 | - |
| Chargeurs PCC Fashion Technologies | - | 53.0 | 36.1 | 61.8 | - |
| **Luxury** | **-** | **52.1** | **28.1** | **25.8** | **-** |
| Chargeurs Luxury Fibers | - | 24.7 | 14.4 | 20.5 | - |
| Chargeurs Museum Studio | - | 15.2 | 10.7 | 5.3 | - |
| Chargeurs Personal Care | - | 12.2 | 3.0 | - | - |
| **GROUP TOTAL** | **-** | **191.3** | **133.8** | **153.8** | **-** |
| Full-year total | | | | | |
| **Technologies** | **-** | **505.8** | **413.2** | **512.3** | **-** |
| Chargeurs Advanced Materials | - | 340.9 | 270.4 | 278.1 | - |
| Chargeurs PCC Fashion Technologies | - | 164.9 | 142.8 | 234.2 | - |
| **Luxury** | **-** | **230.8** | **408.8** | **113.9** | **-** |
| Chargeurs Luxury Fibers | - | 86.2 | 64.6 | 100.2 | - |
| Chargeurs Museum Studio | - | 49.8 | 40.6 | 13.7 | - |
| Chargeurs Personal Care | - | 94.8 | 303.6 | - | - |
| **GROUP TOTAL** | **-** | **736.6** | **822.0** | **626.2** | **-** |

## BREAKDOWN OF REVENUE BY GEOGRAPHY

| €m | 2022 | 2021 | 2020 | 2019 | Change 2022/2021 |
|---|---|---|---|---|---|
| **First quarter** | | | | | |
| Europe | 95.0 | 103.5 | 71.2 | 78.4 | -8.2% |
| Americas | 54.2 | 41.2 | 39.3 | 38.4 | +31.6% |
| Asia | 54.3 | 36.1 | 47.0 | 44.4 | +50.4% |
| **GROUP TOTAL** | **203.5** | **180.8** | **157.5** | **161.2** | **+12.6%** |
| **Second quarter** | | | | | |
| Europe | 86.7 | 99.7 | 291.2 | 72.9 | -13.0% |
| Americas | 53.3 | 46.2 | 39.4 | 38.8 | +15.4% |
| Asia | 55.2 | 45.7 | 30.4 | 53.2 | 20.8% |
| **GROUP TOTAL** | **195.2** | **191.6** | **361.0** | **164.9** | **+1.9%** |
| **Third quarter** | | | | | |
| Europe | - | 80.9 | 96.3 | 63.0 | - |
| Americas | - | 44.7 | 38.1 | 36.3 | - |
| Asia | - | 47.3 | 35.3 | 47.1 | - |
| **GROUP TOTAL** | **-** | **172.9** | **169.7** | **146.4** | **-** |
| **Fourth quarter** | | | | | |
| Europe | - | 83.9 | 53.2 | 59.8 | - |
| Americas | - | 49.7 | 39.8 | 36.4 | - |
| Asia | - | 57.7 | 40.8 | 57.5 | - |
| **GROUP TOTAL** | **-** | **191.3** | **133.8** | **153.7** | **-** |
| **Full-year total** | | | | | |
| Europe | - | 368.0 | 511.9 | 274.1 | - |
| Americas | - | 181.8 | 156.6 | 149.9 | - |
| Asia | - | 186.8 | 153.5 | 202.2 | - |
| **GROUP TOTAL** | **-** | **736.6** | **822.0** | **626.2** | **-** |

# CHARGEURS

## CONSOLIDATED FINANCIAL STATEMENTS

***H1 2022***

## Consolidated Income Statement *(in €m)*

| | Note | Six months ended June 30 2022 | 2021 |
|---|---|---|---|
| **Revenue** | 4 | **398.7** | **372.4** |
| Cost of sales | | (293.4) | (272.7) |
| **Gross profit** | | **105.3** | **99.7** |
| Distribution costs | | (45.4) | (37.8) |
| Administrative expenses | | (32.1) | (25.1) |
| Research and development costs | | (2.4) | (2.8) |
| **Recurring operating profit** | | **25.4** | **34.0** |
| Amortization of intangible assets acquired through business combinations | | (3.2) | (2.7) |
| Other operating income | 5 | 3.2 | 3.3 |
| Other operating expense | 5 | (4.1) | (3.0) |
| **Operating profit** | | **21.3** | **31.6** |
| Cost of net debt | | (6.6) | (6.3) |
| Other financial expense | | (2.9) | (0.5) |
| Other financial income | | 0.7 | 4.2 |
| **Net financial expense** | 7 | **(8.8)** | **(2.6)** |
| **Pre-tax profit for the period** | | **12.5** | **29.0** |
| Share of profit/(loss) of associates | 13 | 0.1 | 0.1 |
| Income tax expense | 8 | (2.6) | (4.9) |
| **Profit from continuing operations** | | **10.0** | **24.2** |
| **Net profit** | | **10.0** | **24.2** |
| **Attributable to owners of the parent** | | **10.2** | **24.7** |
| Attributable to non-controlling interests | | (0.2) | (0.5) |
| Earnings per share *(in €)* | 9 | 0.42 | 1.06 |
| Diluted earnings per share *(in €)* | 9 | 0.44 | 1.06 |

## Consolidated Statement of Comprehensive Income *(in €m)*

| | Note | Six months ended June 30 2022 | 2021 |
|---|---|---|---|
| Net profit | | 10.0 | 24.2 |
| Exchange differences on translating foreign operations | | 17.4 | 7.9 |
| Cash flow hedges | | (2.0) | (1.3) |
| Total items that may be reclassified subsequently to profit or loss | | 15.4 | 6.6 |
| Other comprehensive income/(expense) for the period | | (0.9) | (0.7) |
| Actuarial gains and losses on post-employment benefit obligations | 18 | 5.3 | 1.5 |
| Total items that will not be reclassified to profit or loss | | 4.4 | 0.8 |
| Other comprehensive income for the period, net of tax | | 19.8 | 7.4 |
| Total comprehensive income for the period | | 29.8 | 31.6 |
| Attributable to: | | | |
| Owners of the parent | | 30.0 | 32.1 |
| Non-controlling interests | | (0.2) | (0.5) |

The accompanying notes are an integral part of the consolidated financial statements.

## Consolidated Statement of Financial Position *(in €m)*

| Assets | Note | 06/30/2022 | 12/31/2021 |
|---|---|---|---|
| Intangible assets | 10 | 264.6 | 238.1 |
| Property, plant and equipment | 11 | 82.7 | 85.3 |
| Leasing right-of-use assets | 12 | 30.8 | 31.4 |
| Investments in associates and joint ventures | 13 | 8.5 | 7.9 |
| Deferred tax assets | 8 | 42.6 | 42.0 |
| Financial assets | 14 | 14.4 | 30.9 |
| Other non-current assets | | 2.1 | 2.2 |
| **Net non-current assets** | | **445.7** | **437.8** |
| Inventories and work-in-progress | 15 | 169.9 | 150.1 |
| Long-term contract assets | 15 | 7.4 | 5.6 |
| Trade receivables | 15 | 91.4 | 78.3 |
| Derivative financial instruments | 15 | 0.2 | 0.6 |
| Miscellaneous receivables | 15 | 35.7 | 33.9 |
| Short-term tax receivables | 15 | 0.1 | 0.1 |
| Other short-term financial receivables | 14 | 10.6 | 6.7 |
| Cash and cash equivalents | 17 | 179.7 | 219.2 |
| **Net current assets** | | **495.0** | **494.5** |
| **Total assets** | | **940.7** | **932.3** |

| Equity and liabilities | | 06/30/2022 | 12/31/2021 |
|---|---|---|---|
| Attributable to owners of the parent | | 284.3 | 267.4 |
| Non-controlling interests | | (0.8) | (0.6) |
| **Total equity** | | **283.5** | **266.8** |
| Medium and long-term borrowings | 17 | 266.1 | 303.8 |
| Medium and long-term lease liabilities | 12 | 22.4 | 23.4 |
| Deferred tax assets | 8 | 5.8 | 5.1 |
| Pension and other post-employment benefit obligations | 18 | 9.7 | 14.6 |
| Provisions for other liabilities | 19 | 13.6 | 13.8 |
| Other non-current liabilities | 20 | 5.8 | 13.7 |
| **Net non-current liabilities** | | **323.4** | **374.4** |
| Short-term portion of long-term borrowings | 17 | 53.9 | 28.4 |
| Short-term portion of lease liabilities | 12 | 8.4 | 8.5 |
| Short-term portion of provisions for other liabilities | 19 | 1.8 | 2.7 |
| Trade payables | 15 | 162.9 | 153.5 |
| Long-term contract liabilities | 15 | 11.8 | 8.8 |
| Other payables | 15 | 72.4 | 71.5 |
| Current income tax liabilities | 15 | 5.3 | 5.3 |
| Derivative financial instruments | 15 | 4.5 | 1.4 |
| Short-term bank loans and overdrafts | 17 | 12.8 | 11.0 |
| **Net current liabilities** | | **333.8** | **291.1** |
| **Total equity and liabilities** | | **940.7** | **932.3** |

The accompanying notes are an integral part of the consolidated financial statements.

## Consolidated Statement of Cash Flows *(in €m)*

| | Note | Six months ended June 30 2022 | 2021 |
|---|---|---|---|
| ***Cash flows from operating activities*** | | | |
| Pre-tax profit of consolidated companies | | 12.5 | 29.0 |
| Adjustments to reconcile pre-tax profit to cash generated from operations | | 8.6 | 7.8 |
| *- depreciation and amortization expense* | 10 & 11 & 12 | *14.8* | *15.1* |
| *- Provisions and pension and other post-employment benefit obligations* | | *(0.9)* | *(1.0)* |
| *- impairment of non-current assets* | | *0.3* | *-* |
| *- fair value adjustments* | | *(3.6)* | *(4.1)* |
| *- (gains)/losses on foreign currency receivables/payables* | | *(2.0)* | *(0.6)* |
| *- other non-cash adjustments* | | *-* | *(1.6)* |
| Income tax paid | | (3.0) | (0.2) |
| **Cash flows provided by operating activities, before changes in net working capital** | | **18.1** | **36.6** |
| Change in operating working capital | 15 | (17.8) | 21.4 |
| **Net cash from operating activities** | | **0.3** | **58.0** |
| ***Cash flows from investing activities*** | | | |
| Acquisitions of subsidiaries, net of the cash acquired and non-consolidated companies *(1)* | | (1.5) | (1.5) |
| Acquisition of intangible assets | 10 | (0.8) | (0.4) |
| Acquisition of property, plant and equipment | 11 | (3.3) | (4.7) |
| Proceeds from disposals of intangible assets and property, plant and equipment | | 0.2 | 0.5 |
| Net change in other short-term financial receivables *(2)* | 17 | (4.7) | *11.9* |
| Other changes | | (0.1) | (1.2) |
| **Net cash used in investing activities** | | **(10.2)** | **4.6** |
| ***Cash flows from financing activities*** | | | |
| Cash dividends paid to owners of the parent | | (12.8) | (12.6) |
| (Purchases)/sales of treasury stock | | (0.8) | - |
| Proceeds from new borrowings | 17 | 5.0 | 25.2 |
| Repayments of borrowings | 17 | (17.3) | (23.9) |
| Repayments of lease liabilities | 12 | (5.3) | (5.6) |
| Change in short-term bank loans and overdrafts | 17 | 1.0 | 1.3 |
| Other changes | | (1.5) | (0.5) |
| **Net cash from financing activities** | | **(31.7)** | **(16.1)** |
| **Increase/(decrease) in cash and cash equivalents** | | **(41.6)** | **46.5** |
| Cash and cash equivalents at beginning of period | 17 | 219.2 | 209.0 |
| Effect of changes in foreign exchange rates on cash and cash equivalents | | 2.1 | 1.1 |
| **Cash and cash equivalents at end of period** | **18** | **179.7** | **256.6** |

*(1) Includes mainly the cash flows from Event Communications (acquired in December 2021 and consolidated from January 1, 2022) and earn-outs related to acquisitions carried out earlier*

*(2) Mainly includes changes in the value of shares in listed companies (see Note 14).*

The accompanying notes are an integral part of the consolidated financial statements.

## Consolidated Statement of Changes in Equity *(in €m)*

| | Share capital | Share premium account | Other reserves and retained earnings | Translation reserve | Cash flow hedges | Actuarial gains and losses on post-employment benefit obligations | Treasury stock | Group total | Non-controlling interests | Total |
|---|---|---|---|---|---|---|---|---|---|---|
| **At 12/31/2020 (1)** | **3.8** | **74.0** | **203.2** | **(21.3)** | **1.0** | **(7.2)** | **(20.3)** | **233.2** | **(0.8)** | **232.4** |
| IFRS IC employee benefits (2) | - | - | 0.7 | - | - | - | - | 0.7 | - | 0.7 |
| **At 01/01/2021 restated** | **3.8** | **74.0** | **203.9** | **(21.3)** | **1.0** | **(7.2)** | **(20.3)** | **233.9** | **(0.8)** | **233.1** |
| Issue of share capital | 0.1 | 11.3 | - | - | - | - | - | 11.4 | - | 11.4 |
| Changes in treasury stock | - | - | - | - | - | - | - | - | - | - |
| Share-based payment | - | - | 0.2 | - | - | - | - | 0.2 | - | 0.2 |
| Payment of dividends | - | - | (24.0) | - | - | - | - | (24.0) | *(0.1)* | (24.1) |
| Profit for the period | - | - | 24.7 | - | - | - | - | 24.7 | (0.5) | 24.2 |
| Other comprehensive income/(expense) for the period | - | - | (0.7) | 7.9 | (1.3) | 1.5 | - | 7.4 | - | 7.4 |
| **At end-June 2021** | **3.9** | **85.3** | **204.1** | **(13.4)** | **(0.3)** | **(5.7)** | **(20.3)** | **253.6** | **(1.4)** | **252.2** |
| **At 12/31/2021** | **3.9** | **91.5** | **189.0** | **(0.3)** | **(1.1)** | **(5.3)** | **(10.3)** | **267.4** | **(0.6)** | **266.8** |
| Capital increase *(3)* | 0.1 | 5.4 | - | - | - | - | - | 5.5 | - | 5.5 |
| Changes in treasury stock | - | - | 0.4 | - | - | - | (0.8) | (0.4) | - | (0.4) |
| Share-based payment | - | - | - | - | - | - | - | - | - | - |
| Dividend payments *(3)* | - | - | (18.2) | - | - | - | - | (18.2) | - | (18.2) |
| Shareholder transactions | - | - | - | - | - | - | - | - | - | - |
| Profit for the period | - | - | 10.2 | - | - | - | - | 10.2 | (0.2) | 10.0 |
| Other comprehensive income/(expense) (4) | - | - | (0.9) | 17.4 | (2.0) | 5.3 | - | 19.8 | - | 19.8 |
| **At 06/30/2022** | **4.0** | **96.9** | **180.5** | **17.1** | **(3.1)** | **-** | **(11.1)** | **284.3** | **(0.8)** | **283.5** |

*(1) Restated amounts at December 31, 2020, pursuant to IAS 8 (see Note 26 of the 2021 Universal Registration Document).*
*(2) The application of IFRS IC at December 31, 2020 had an impact of €0.7m.*
*(3) The €18.2m paid corresponds to the balance of the 2021 dividend, with €12.8m paid in cash and €5.4m in shares.*
*(4) Other comprehensive income/(expense) includes an adjustment for previous years of €0.9m.*

The accompanying notes are an integral part of the consolidated financial statements.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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**Chargeurs and its subsidiaries operate activities in five sectors organized around five business segments:**

Technologies:

- *Chargeurs Advanced Materials (CAM)*, formerly Chargeurs Protective Films, develops, manufactures and markets technical solutions to protect steel, aluminum, plastic and other surfaces during the production process as well as laminators for temporary surface protection films *(Chargeurs Protective Specialty Machines, CPSM)*;
- *Chargeurs PCC Fashion Technologies (CFT)* manufactures and markets garment interlinings;

Luxury:

- *Chargeurs Museum Studio (CMS), formerly Chargeurs Museum Solutions*, the leading global brand for services to museums, foundations and companies;
- *Chargeurs Luxury Fibers (CLF), formerly Chargeurs Luxury Materials*, manufactures and markets premium wool tops (Top making);
- *Chargeurs Personal Care (CPC), formerly Chargeurs Healthcare Solutions*, develops, produces and markets technologies and solutions dedicated to healthcare, personal care and protection.

Chargeurs is a *société anonyme* governed by the laws of France. Its registered office is located at 7 Rue Kepler, 75116 Paris, France.

Chargeurs shares are listed on Euronext Paris.

The consolidated financial statements to June 30, 2022 were approved by the Board of Directors on September 7, 2022.

## 1 Significant events of the period

### 1.1 Acquisition in the Museum Studio segment

In December 2021, Chargeurs Museum Studio completed the acquisition in full of Event Communications Ltd, one of the world leaders in museum construction planning and design.

Founded in 1986 and based in London (United Kingdom) and Dublin (Ireland), Event has a team of around 50 talents.

Throughout its history, Event has worked with museums across all sectors, including natural history, sport, science, the fine arts and the decorative arts.

The company was not consolidated in 2021 because, given the date on which it was acquired, the impact on the Group's consolidated financial statements would not have been material. It was consolidated as from January 1, 2022.

Goodwill amounted to €11.3m (£9.6m) and remains provisional.

The purchase price allocation and related goodwill calculation will be finalized within 12 months of the acquisition date.

At June 30, 2022, the company contributed €5.1m to the Group's revenue.

### 1.2 Conflict between Ukraine and Russia

The Chargeurs Groupe is watching developments in Ukraine and Russia very closely. The Group's activities have very limited exposure to the conflict, at less than 0.2% of consolidated revenues.

## 2 Summary of significant accounting policies

### 2.1 Basis of preparation

The first-half 2021 consolidated financial statements of the Chargeurs group have been prepared in accordance with International Financial Reporting Standards (IFRS), as adopted by the European Union (EU). These standards can be downloaded from the European Commission's website https://ec.europa.eu/info/index_en.

They have been prepared in accordance with IAS 34, Interim Financial Reporting, and therefore do not contain all of the information and disclosures required in annual consolidated financial statements. Consequently, they should be read in conjunction with the consolidated financial statements for the year ended December 31, 2021.

The consolidated financial statements are presented in millions of euros (€m).

The preparation of consolidated financial statements in accordance with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise judgment in the process of applying the Company's accounting policies. The areas involving the highest degree of judgment or estimation complexity, or areas where assumptions and estimates are significant to the consolidated financial statements, are disclosed in Note 3.

### 2.2 List of new, revised and amended IFRS standards and interpretations

#### *2.2.1 New standards, interpretations and amendments to existing standards whose application was mandatory for the first time in the period ended June 30, 2022:*

Adopted by the European Union:

- Several amendments to IFRS 3 – Business Combinations, IAS 16 – Property, Plant and Equipment, IAS 37 – Provisions, Contingent Liabilities and Contingent Assets and 2018-2020 annual improvements

#### *2.2.2 New standards, interpretations and amendments to existing standards and non-obligatory interpretations in the financial statements at June 30, 2022 and not adopted early by the Group*

Adopted by the European Union:

- Amendments to IAS 1 – Presentation of Financial Statements - Disclosure of Accounting Policies;
- Amendments to IAS 8 – Definition of Accounting Estimates;
- IFRS 17 – Insurance Contracts;

Not yet adopted by the European Union:

- Amendments to IAS 1 - Presentation of Financial Statements - Classification of Liabilities as Current or Non-current.
- Amendments to IAS 12 - Deferred Tax related to Assets and Liabilities arising from a Single Transaction
- Amendment to IFRS 17 Insurance Contracts: Initial application of IFRS 17 and IFRS 9 – Comparative information

## 3 Critical accounting estimates and judgments

The preparation of financial statements under IFRS requires the use of estimates and assumptions that affect the reported amounts of assets, liabilities, income and expenses.

The critical accounting estimates and assumptions that could result in a material adjustment to the carrying amount of assets and liabilities during subsequent periods are analyzed below.

### 3.1 Impairment of goodwill

Goodwill is tested for impairment on an annual basis as described in Note 2.11 to the financial statements as at December 31, 2021. The recoverable amounts of cash-generating units (CGUs) are determined based on calculations of value in use, which require the use of estimates (see Note 10).

### 3.2 Income tax expense

Deferred tax assets are recognized for tax loss carryforwards only if it is considered probable that there will be sufficient future taxable profit against which the loss can be utilized.

Deferred tax assets are recognized in the accounts to the extent that their recovery is considered probable. The amount of these assets is assessed based on taxable profit projections over a period of five or seven years depending on the tax jurisdiction concerned.

The exercise of judgment is therefore required in assessing the consequences that new events will have on the value of deferred tax assets, notably changes in the estimates of future taxable profit and the timings for utilizing the assets.

In addition, tax positions may depend on interpretations of legislation, and such interpretations may be uncertain.

### 3.3 Other significant estimates

The other main estimates made by management for preparing the consolidated financial statements primarily related to the assumptions used for:

- measuring intangible assets (brands, customer relationships, non-compete clauses, etc.);
- measuring right-of-use assets and lease liabilities;
- provisions for disputes;
- post-employment benefit obligations;
- uncertain tax treatments representing material amounts;
- impairment of assets;
- provisions for contingencies and charges;
- liabilities related to acquisitions of consolidated companies.

# 4 Segment reporting

## 4.1 Information by operating segment

In accordance with IFRS 8 – Operating Segments, the segment information presented below is based on the internal reporting used by management to assess performance and allocate resources to each segment.

The Chargeurs group operates in five operating segments. Their performance is presented below.

From January 1, 2022, the company Senfa, previously included in the Museum Studio segment is now followed and monitored by the management of the Fashion Technologies segment, to broaden its end-markets and strengthen the expertise of this business line. In compliance with IFRS 8, comparative information has been restated.

### *4.1.1 Income statement by operating segment*

| | Technologies | | | Luxury | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| Six months ended June 30, 2022 (in €m) | Advanced Materials | Fashion Technologies | Total Technologies | Luxury Fibers | Museum Studio | Personal Care | Total Luxury | Non operating | Consolidated |
| **Revenue** | **190.7** | **111.1** | **301.8** | **54.4** | **36.3** | **6.2** | **96.9** | **-** | **398.7** |
| **EBITDA** | **21.0** | **11.3** | **32.3** | **1.1** | **3.2** | **3.9** | **8.2** | **(3.5)** | **37.0** |
| Depreciation and amortization | (5.0) | (3.8) | (8.8) | (0.1) | (1.4) | (0.5) | (2.0) | (0.8) | (11.6) |
| **Recurring operating profit** | **16.0** | **7.5** | **23.5** | **1.0** | **1.8** | **3.4** | **6.2** | **(4.3)** | **25.4** |
| Amortization of intangible assets acquired through business combinations | - | (1.1) | (1.1) | - | (2.1) | - | (2.1) | - | (3.2) |
| Other operating income and expense (Note 5) | (1.5) | (1.1) | (2.6) | - | 2.6 | (0.2) | 2.4 | (0.7) | (0.9) |
| **Operating profit** | **14.5** | **5.3** | **19.8** | **1.0** | **2.3** | **3.2** | **6.5** | **(5.0)** | **21.3** |
| Net financial expense | | | | | | | | | (8.8) |
| **Pre-tax profit for the period** | | | | | | | | | **12.5** |
| Share of profit/(loss) of associates | | | | | | | | | 0.1 |
| Income tax expense | | | | | | | | | (2.6) |
| **Profit for the period** | | | | | | | | | **10.0** |

| | Technologies | | | Luxe | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| Six months ended June 30, 2021 (in €m) | Advanced Materials | Fashion Technologies *(1)* | Total Technologies | Luxury Fibers | Museum Studio *(1)* | Personal Care | Total Luxury | Non operating | Consolidated |
| **Revenue** | **168,5** | **70,3** | **238,8** | **39,4** | **22,9** | **71,3** | **133,6** | **-** | **372,4** |
| **EBITDA** | **19,8** | **6,6** | **26,4** | **0,6** | **3,8** | **18,5** | **22,9** | **(3,0)** | **46,3** |
| Depreciation and amortization | (5,7) | (4,2) | (9,9) | (0,1) | (1,2) | (0,4) | (1,7) | (0,7) | (12,3) |
| **Recurring operating profit** | **14,1** | **2,4** | **16,5** | **0,5** | **2,6** | **18,1** | **21,2** | **(3,7)** | **34,0** |
| Amortization of intangible assets acquired through business combinations | - | (1,0) | (1,0) | - | (1,7) | - | (1,7) | - | (2,7) |
| Other operating income and expense (Note 5) | (0,4) | 2,9 | 2,5 | - | (0,4) | (0,5) | (0,9) | (1,3) | 0,3 |
| **Operating profit** | **13,7** | **4,3** | **18,0** | **0,5** | **0,5** | **17,6** | **18,6** | **(5,0)** | **31,6** |
| Net financial expense | | | | | | | | | (2,6) |
| **Pre-tax profit for the period** | | | | | | | | | **29,0** |
| Share of profit /(loss) of associates | | | | | | | | | 0,1 |
| Income tax expense | | | | | | | | | (4,9) |
| **Profit for the period** | | | | | | | | | **24,2** |

1) *Information changed following restatement from January 1, 2022 for Senfa from CMS to CFT.*

### *4.1.2 Assets and liabilities by operating segment*

| | Technologies | | | Luxury | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| at June 30, 2022 (in €m) | Advanced Materials | Fashion Technologies | Total Technologies | Luxury Fibers | Museum Studio | Personal Care | Total Luxury | Non operating | Total |
| Assets *(2)* | 253.0 | 180.1 | 433.1 | 64.2 | 148.1 | 25.8 | 238.1 | 79.2 | 750.4 |
| Liabilities *(3)* | 124.4 | 70.6 | 195.0 | 41.7 | 42.0 | 16.4 | 100.1 | 28.5 | 323.6 |
| **Capital employed** | **128.6** | **109.5** | **238.1** | **22.5** | **106.1** | **9.4** | **138.0** | **50.7** | **426.8** |
| Capital expenditure | 1.9 | 1.0 | 2.9 | - | 0.6 | - | 0.6 | 0.6 | 4.1 |

| | Technologies | | | Luxury | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| at June 30, 2021 (in €m) | Advanced Materials | Fashion Technologies *(1)* | Total Technologies | Luxury Fibers | Museum Studio *(1)* | Personal Care | Total Luxury | Non operating | Total |
| Assets *(2)* | 231.0 | 174.1 | 405.1 | 67.3 | 126.4 | 24.6 | 218.3 | 83.1 | 706.5 |
| Liabilities *(3)* | 115.8 | 70.7 | 186.5 | 44.2 | 40.8 | 19.7 | 104.7 | 30.5 | 321.7 |
| **Capital employed** | **115.2** | **103.4** | **218.6** | **23.1** | **85.6** | **4.9** | **113.6** | **52.6** | **384.8** |
| Capital expenditure | 5.6 | 3.4 | 9.0 | 0.3 | 0.3 | 1.4 | 2.0 | 2.0 | 13.0 |

1) *Information changed following restatement from January 1, 2022 for Senfa from CMS to CFT.*
2) *Excluding cash and cash equivalents and other short-term financial receivables.*
3) *Excluding equity attributable to owners of the parent, borrowings (long-term borrowings, short-term portion of long-term borrowings and short-term bank loans and overdrafts).*

### 4.1.3 Additional information

| Six months ended June 30, 2022 (in €m) | Technologies: Advanced Materials | Technologies: Fashion Technologies | Technologies: Total Technologies | Luxury: Luxury Fibers | Luxury: Museum Studio | Luxury: Personal Care | Luxury: Total Luxury | Non operating | Consolidated |
|---|---|---|---|---|---|---|---|---|---|
| Depreciation of property, plant and equipment | (3.3) | (2.2) | (5.5) | - | (0.4) | (0.4) | (0.8) | (0.2) | (6.5) |
| Net impairment Reversals/(Additions) : | | | | | | | | | |
| - Property, plant and equipment (Note 5) | - | (0.1) | (0.1) | - | - | - | - | - | (0.1) |
| Net impairment Reversals/(Additions) : | | | | | | | | | |
| - inventories | (0.6) | 0.4 | (0.2) | 0.1 | 0.1 | 5.2 | 5.4 | - | 5.2 |
| - Trade receivables | 0.1 | - | 0.1 | - | - | - | - | - | 0.1 |
| Restructuring costs (Note 5) | (0.7) | (0.6) | (1.3) | - | (0.6) | (0.1) | (0.7) | - | (2.0) |

| Six months ended June 30, 2021 (in €m) | Technologies: Advanced Materials | Technologies: Fashion Technologies *(1)* | Technologies: Total Technologies | Luxury: Luxury Fibers | Luxury: Museum Studio *(1)* | Luxury: Personal Care | Luxury: Total Luxury | Non operating | Consolidated |
|---|---|---|---|---|---|---|---|---|---|
| Depreciation of property, plant and equipment | (4.0) | (2.6) | (6.6) | - | (0.3) | (0.4) | (0.7) | (0.1) | (7.4) |
| Net impairment Reversals/(Additions) : | | | | | | | | | |
| - inventories | (0.2) | 0.4 | 0.2 | 0.3 | - | 2.2 | 2.5 | - | 2.7 |
| - Trade receivables | - | 0.4 | 0.4 | - | 0.1 | - | 0.1 | - | 0.5 |
| Restructuring costs (Note 5) | (0.3) | (0.2) | (0.5) | | (0.4) | | (0.4) | (0.2) | (1.1) |

1) *Information changed following restatement from January 1, 2022 for Senfa from CMS to CFT.*

## 4.2 Information by geographical area and by stage of revenue recognition

### 4.2.1 Revenue

Revenue by customer location breaks down as follows:

| Six months ended June 30, 2022 (in €m) | Technologies: Advanced Materials | Technologies: Fashion Technologies | Technologies: Total Technologies | Luxury: Luxury Fibers | Luxury: Museum Studio | Luxury: Personal Care | Total Luxury | Consolidated |
|---|---|---|---|---|---|---|---|---|
| **GEOGRAPHICAL AREAS** | | | | | | | | |
| Europe | 96.1 | 36.0 | 132.1 | 26.5 | 16.9 | 6.2 | 49.6 | 181.7 |
| Asia-Oceania-Pacific and Africa | 34.0 | 61.8 | 95.8 | 6.5 | 7.2 | - | 13.7 | 109.5 |
| Americas | 60.6 | 13.3 | 73.9 | 21.4 | 12.2 | - | 33.6 | 107.5 |
| **Total revenue** | **190.7** | **111.1** | **301.8** | **54.4** | **36.3** | **6.2** | **96.9** | **398.7** |
| At a given date | 190.7 | 111.1 | 301.8 | 54.4 | 5.3 | 6.2 | 65.9 | 367.7 |
| On completion | - | - | - | - | 31.0 | - | 31.0 | 31.0 |
| **Total revenue** | **190.7** | **111.1** | **301.8** | **54.4** | **36.3** | **6.2** | **96.9** | **398.7** |

| Six months ended June 30, 2021 (in €m) | Technologies: Advanced Materials | Technologies: Fashion Technologies *(1)* | Technologies: Total Technologies | Luxury: Luxury Fibers | Luxury: Museum Studio *(1)* | Luxury: Personal Care | Total Luxury | Consolidated |
|---|---|---|---|---|---|---|---|---|
| **GEOGRAPHICAL AREAS** | | | | | | | | |
| Europe | 88,6 | 22,0 | 110,6 | 17,3 | 4,1 | 71,3 | 92,7 | 203,2 |
| Asia-Oceania-Pacific and Africa | 30,0 | 40,8 | 70,8 | 6,8 | 4,1 | 0,0 | 10,9 | 81,7 |
| Americas | 49,9 | 7,5 | 57,4 | 15,4 | 14,7 | 0,0 | 30,1 | 87,5 |
| **Total revenue** | **168,5** | **70,3** | **238,7** | **39,4** | **22,9** | **71,3** | **133,7** | **372,4** |
| At a given date | 168,5 | 70,3 | 238,7 | 39,4 | 2,6 | 71,3 | 113,4 | 352,1 |
| On completion | - | - | - | - | 20,3 | - | 20,3 | 20,3 |
| **Total revenue** | **168,5** | **70,3** | **238,7** | **39,4** | **22,9** | **71,3** | **133,7** | **372,4** |

(1) *Information changed following restatement from January 1, 2022 for Senfa from CMS to CFT.*

During the first half of 2022, no customer accounted for more than 5% of revenue.

The main countries where the Group's customers are located are the following:

| (in €m) | Six months ended June 30 2022 | | 2021 | |
|---|---|---|---|---|
| United States | 81,3 | 20,4% | 69,5 | 18,7% |
| Italy | 45,7 | 11,5% | 34,7 | 9,3% |
| Mainland China and Hong Kong | 37,5 | 9,4% | 30,9 | 8,3% |
| Germany | 30,5 | 7,6% | 23,4 | 6,3% |
| France | 28,5 | 7,1% | 87,8 | 23,6% |
| United Kingdom | 16,5 | 4,1% | 10,3 | 2,8% |
| **Top 5 countries** | **240,0** | **60,2%** | **256,6** | **68,9%** |
| Other countries | 158,7 | 39,8% | 115,8 | 31,1% |
| **Total** | **398,7** | **100,0%** | **372,4** | **100,0%** |

# 5 Other operating income and expense

Other operating income and expense can be analyzed as follows:

| | Six months ended June 30 | |
|---|---|---|
| (in €m) | 2022 | 2021 |
| Reorganization costs (1) | (2.0) | (1.1) |
| Acquisitions costs (2) | (0.6) | (0.5) |
| Other operating expense (3) | (1.5) | (1.4) |
| Other operating income (4) | 3.2 | 3.3 |
| **Total** | **(0.9)** | **0.3** |

*(1) In the first half of 2022, the Group carried out and scheduled reorganizations for certain business lines.*
*(2) Acquisition-related expenses correspond to costs incurred in connection with external growth programs in progress or completed within the Group's various business lines.*
*(3) Costs of €0.8m linked to various disputes.*
*(4) This item mainly includes change in the carrying amount of debt relative to sell options held by minorities.*

# 6 Number of employees and payroll costs

## 6.1 Number of employees

The average number of employees of fully consolidated subsidiaries was as follows:

| | Six months ended June 30 | |
|---|---|---|
| | 2022 | 2021 |
| Employees in France | 603 | 608 |
| Employees outside France | 1 687 | 1 613 |
| **Total employees** | **2 290** | **2 221** |

## 6.2 Payroll costs

| | Six months ended June 30 | |
|---|---|---|
| (in €m) | 2022 | 2021 |
| Wages and salaries | 52,4 | 45,5 |
| Payroll taxes | 14,7 | 12,9 |
| Discretionary profit sharing | 1,3 | 2,4 |
| **Total** | **68,4** | **60,8** |

# 7 Net financial expense

| | Six months ended June 30 | |
|---|---|---|
| (€m) | 2022 | 2021 |
| - Interest and related expenses | (6,6) | (6,3) |
| **Cost of net debt** | **(6,6)** | **(6,3)** |
| - Interest on lease liabilities | (0,4) | (0,5) |
| - Interest expenses on employee benefit obligations | (0,1) | (0,1) |
| - Exchange gains and losses on foreign currency receivables and payables | 0,7 | 0,1 |
| - Dividends and capital gains on other short-term financial receivables *(1)* | (1,8) | 3,5 |
| - Fair value adjustments to financial instruments | (0,3) | - |
| - Other | (0,3) | 0,7 |
| **Other financial income and expenses** | **(2,2)** | **3,7** |
| **Net financial expense** | **(8,8)** | **(2,6)** |

*(1) Capital gains or losses recorded on cash investments in shares of listed companies (see Note 14.2).*

# 8 Income tax

## 8.1 Income tax

The income tax expense reported in the income statement can be analyzed as follows:

| | Six months ended June 30 | |
|---|---|---|
| (€m) | 2022 | 2021 |
| Current taxes | (2.8) | (4.9) |
| Deferred tax assets | 0.2 | - |
| Total | (2.6) | (4.9) |

No deferred tax assets have been recognized for a significant portion of the evergreen losses of the various tax groups (see Note 8 to the consolidated financial statements for the year ended December 31, 2021).

# 9 Earnings per share

Basic earnings per share are calculated by dividing profit from continuing operations attributable to owners of the parent by the weighted average number of shares outstanding during the period.

At June 30, 2022, basic earnings per share amounted to €0.42 (net profit/average number of shares).

Diluted earnings per share takes into account the weighted average number of performance shares granted to employees, interim dividends and dividends paid in the form of shares. Diluted earnings per share have been restated for the expense recognized in respect of performance shares for €0.5m.

| | Six months ended June 30 | | | |
|---|---|---|---|---|
| | 2022 | | 2021 | |
| (in €m) | Basic | Diluted | Basic | Diluted |
| From continuing operations | 10,2 | 10,8 | 24,7 | 24,7 |
| Weighted average number of shares | 24 114 960 | 24 393 960 | 23 357 982 | 23 357 982 |
| **Earnings per share from continuing operations (*in euros*)** | **0,42** | **0,44** | **1,06** | **1,06** |

Based on a par value of €0.16 per share, the shares outstanding at June 30, 2022 represented issued capital of €3,984,539.

Double voting rights:

Chargeurs' bylaws provide that shares registered in the name of the same owner for at least two years carry double voting rights. Consequently, in accordance with article L.225-124 of the French Commercial Code (*Code de commerce*), holders of said shares are entitled to double voting rights at Chargeurs Shareholders' Meetings. At June 30, 2022, 1,182,942 shares carried double voting rights.

## 10 Intangible assets

### 10.1 Goodwill

#### *10.1.1 Movements in goodwill*

The table below provides a breakdown of goodwill by cash-generating unit (CGU).

| (in €m) | Advanced Materials | Fashion Technologies | Museum Studio | Total |
|---|---|---|---|---|
| 12/31/2020 | 67.6 | 33.8 | 75.4 | 176.8 |
| Translation adjustment | 2.0 | 1.0 | 2.2 | 5.2 |
| Other *(1)* | - | - | (0.4) | (0.4) |
| 06/30/2021 | 69.6 | 34.8 | 77.2 | 181.6 |
| 12/31/2021 | 72.8 | 36.2 | 79.8 | 188.8 |
| Additions | - | - | 11.3 | 11.3 |
| Impairment | - | - | - | - |
| Translation adjustment | 6.2 | 2.5 | 3.9 | 12.6 |
| Other *(2)* | - | 11.0 | (11.0) | - |
| 06/30/2022 | 79.0 | 49.7 | 84.0 | 212.7 |

*(1) Adjustment of the acquisition price for D&P.*
*(2) Restatement from January 1, 2022 of Senfa from CMS to CFT.*

*ADVANCED MATERIALS*

The Advanced Materials segment is managed on a worldwide basis to meet the needs of global customers and is considered to represent a single cash-generating unit (CGU).

Substantially all of Advanced Materials' goodwill is denominated in US dollars and the appreciation in the dollar against the euro between December 31, 2021 and June 30, 2022 resulted in a €6.2m increase in its carrying amount.

*FASHION TECHNOLOGIES*

The Fashion Technologies segment also has a global management structure that is aligned with local needs.

A portion of Fashion Technologies' goodwill is denominated in Bangladesh taka, Hong Kong dollars and US dollars, and changes in the value of these currencies against the euro in the first half of 2022 resulted in a €2.5m increase in the segment's goodwill.

From January 1, 2022, the company Senfa, previously included in the Museum Studio segment is now included in the Fashion Technologies segment, to broaden its end-markets and strengthen the expertise of this business line.

*MUSEUM STUDIO*

The Museum Studio operating segment is managed on a worldwide basis to meet the needs of global customers, and is considered to represent a single cash-generating unit (CGU).

Changes in goodwill for the period break down as follows:

- Event Communications generated provisional goodwill of £9.6m (i.e. €11.3m)

Since Museum Studio's goodwill is partially denominated in British pounds and US dollars, changes in the value of these currencies against the euro resulted in a €3.9m increase in the carrying value in the first-half 2022.

### *10.1.2 Goodwill impairment tests*

As of June 30, 2022, the Chargeurs group considers that the assumptions used to calculate the recoverable amount of goodwill as of December 31, 2021 have not been materially amended.

As of June 30, 2022, the Group assessed whether there was any indication that any of its cash-generating units (CGUs) may have become impaired at that date. Management concluded that there were no triggering events that would indicate any reduction in the value of any CGU or groups of CGUs, compared to December 31, 2021. The Group will also carry out impairment tests on the carrying amount of goodwill and other intangible assets on the annual reporting date.

## 10.2 Other intangible assets

| (in €m) | Brands, portfolio customers and patents | Development costs | Other | Total |
|---|---|---|---|---|
| **12/31/2020** | **47.7** | **0.6** | **3.6** | **51.9** |
| Acquisitions | - | - | 0.4 | 0.4 |
| Amortization | (2.8) | (0.1) | (0.5) | (3.4) |
| Other | 0.1 | - | (0.4) | (0.3) |
| Translation adjustment | 1.5 | - | - | 1.5 |
| **06/30/2021** | **46.5** | **0.5** | **3.1** | **50.1** |
| **12/31/2021** | **45.5** | **0.5** | **3.3** | **49.3** |
| Acquisitions | - | - | 0.8 | 0.8 |
| Changes in scope of consolidation (1) | 3.0 | - | - | 3.0 |
| Amortization | (3.3) | (0.1) | (0.4) | (3.8) |
| Other | - | - | (0.1) | (0.1) |
| Translation adjustment | 2.7 | - | - | 2.7 |
| **06/30/2022** | **47.9** | **0.4** | **3.6** | **51.9** |

*(1) The purchase price allocation processes carried out for the Group's acquisition of Event Communications during the fiscal year resulted in the recognition of intangible assets for the following:*

- *Customer portfolio for €1.8 million,*
- *non-compete clauses for €0.6m,*
- *and brands for €0.6m.*

## 11 Property, plant and equipment

Changes in the carrying amount of property, plant and equipment can be analyzed as follows:

| (in €m) | Land | Buildings | Furnishings Installations | Equipment and Tools | Fixed assets pending | Total |
|---|---|---|---|---|---|---|
| 12/31/2020 | 4.0 | 8.8 | 54.1 | 9.7 | 6.6 | 83.1 |
| Acquisitions *(1)* | 0.3 | 0.1 | 1.6 | 0.1 | 2.6 | 4.7 |
| Disposals | - | - | (0.3) | - | (0.1) | (0.4) |
| Amortization | (0.2) | (0.6) | (5.8) | (0.8) | - | (7.4) |
| Other | - | 0.2 | 1.0 | 0.5 | (1.2) | 0.5 |
| Translation adjustment | 0.1 | 0.1 | 0.2 | 0.1 | - | 0.5 |
| 06/30/2021 | 4.2 | 8.6 | 50.8 | 9.6 | 7.9 | 81.0 |
| 12/31/2021 | 4.7 | 8.5 | 56.4 | 10.3 | 5.5 | 85.3 |
| Acquisitions *(1)* | 0.1 | - | 1.0 | 0.1 | 2.1 | 3.3 |
| Disposals | - | - | (0.1) | - | - | (0.1) |
| Changes in scope of consolidation | - | - | 0.1 | - | - | 0.1 |
| Amortization | (0.2) | (0.5) | (5.7) | (0.1) | - | (6.5) |
| Impairment | - | - | (0.1) | - | - | (0.1) |
| Other | - | 0.2 | 2.6 | - | (3.0) | (0.2) |
| Translation adjustment | - | 0.3 | 0.5 | - | 0.1 | 0.9 |
| 06/30/2022 | 4.6 | 8.5 | 54.7 | 10.3 | 4.7 | 82.7 |

*(1) In the first half periods of 2021 and 2022, the Group received subsidies related to a new production line in Italy for €0.8m and €1.2m, respectively.*

## 12 Right-of-use assets and lease liabilities

### 12.1 Right-of-use assets

The carrying amounts of right-of-use assets related to property, plant and equipment break down as follows:

| (in €m) | Land | Buildings | Furnishings Installations | Equipment and Tools | Total |
|---|---|---|---|---|---|
| 12/31/2020 | 2.0 | 26.7 | 9.5 | (0.1) | 38.1 |
| New contracts | - | 0.8 | 0.7 | 0.1 | 1.6 |
| End of contracts | - | (0.3) | 0.1 | - | (0.2) |
| Amortization | - | (2.8) | (1.5) | - | (4.3) |
| Other | - | - | (0.3) | - | (0.3) |
| Translation adjustment | - | 0.4 | 0.1 | - | 0.5 |
| 06/30/2021 | 2.0 | 24.8 | 8.6 | - | 35.4 |
| 12/31/2021 | 1.6 | 22.8 | 7.1 | (0.1) | 31.4 |
| New contracts | 0.1 | 1.6 | 0.5 | - | 2.2 |
| End of contracts | - | (0.1) | - | - | (0.1) |
| Changes in scope of consolidation | - | 0.9 | - | - | 0.9 |
| Amortization | - | (3.2) | (1.3) | - | (4.5) |
| Other | - | (0.1) | (0.1) | 0.3 | 0.1 |
| Translation adjustment | - | 0.8 | - | - | 0.8 |
| 06/30/2022 | 1.7 | 22.7 | 6.2 | 0.2 | 30.8 |

### 12.2 Lease liabilities

Changes in lease liabilities were as follows:

| (in €m) | 06/30/2022 | 06/30/2021 |
|---|---|---|
| Lease debt at opening | 31.9 | 38.1 |
| Cash movements | | |
| Decrease | (5.3) | (5.6) |
| Non-cash movements | | |
| New contracts | 2.2 | 1.6 |
| End of contracts | 0.1 | (0.3) |
| Changes in scope of consolidation | 1.0 | - |
| Changes in exchange rates | 0.9 | 0.7 |
| Leasing debt at closing | 30.8 | 34.5 |

Interest expense on lease liabilities amounted to €0.4m in first-half 2022.

At June 30, 2022, the maturities of the Group's lease liabilities were as follows:

| (in €m) | 06/30/2022 | 06/30/2021 |
|---|---|---|
| Due in less than one year | 8.4 | 9.5 |
| Due in one to two years | 7.0 | 6.4 |
| Due in two to three years | 4.3 | 4.8 |
| Due in three to four years | 3.5 | 4.4 |
| Due in four to five years | 2.5 | 2.8 |
| Due in more than five years | 5.1 | 6.6 |
| Total | 30.8 | 34.5 |

## 13 Associate and joint venture interests

### 13.1 Companies

Fashion Technologies segment

Following the acquisition of the PCC Interlining group, the Fashion Technologies business line has two associates: Ningbo Textile Co. Ltd. (25%-held) and Weemeet Korea (20%-held).

Luxury Fibers Segment

CW Uruguay includes Lanas Trinidad SA and its subsidiaries.

CW Argentina includes Chargeurs Wool Argentina and its subsidiary, Peinadura Rio Chubut.

Museum Studio Segment

The Museum Studio segment includes four companies booked as associates, including Hypsos Leisure Asia LTD.

Changes in associates can be analyzed as follows:

| (in €m) | 12/31/2021 | Share of profit/(loss) | Dividends | Translation adjustment | Scope changes | Other | 06/30/2022 |
|---|---|---|---|---|---|---|---|
| CW Uruguay | 4.8 | 0.1 | | 0.4 | - | 0.1 | 5.4 |
| CW Argentina | 0.6 | 0.2 | | (0.2) | - | 0.1 | 0.7 |
| *Total Chargeurs Luxury Fibers* | *5.4* | *0.3* | - | *0.2* | - | *0.2* | *6.1* |
| Hypsos Leisure Asia Ltd | 0.6 | - | | 0.1 | - | (0.1) | 0.6 |
| Hypsos Moscow | 0.2 | - | | - | 0.1 | - | 0.3 |
| *Total Chargeurs Museum Studio* | *0.8* | - | - | *0.1* | *0.1* | *(0.1)* | *0.9* |
| **Total joint ventures** | **6.2** | **0.3** | **-** | **0.3** | **0.1** | **0.1** | **7.0** |
| Wool USA | - | (0.2) | | - | - | (0.1) | (0.3) |
| Ningbo Textile Co Ltd | 0.6 | - | | - | - | - | 0.6 |
| Weemeet Korea | 1.1 | - | | - | - | 0.1 | 1.2 |
| **Total associates** | **1.7** | **(0.2)** | **-** | **-** | **-** | **-** | **1.5** |
| **Total equity-accounted investments** | **7.9** | **0.1** | **-** | **0.3** | **0.1** | **0.1** | **8.5** |

| (in €m) | 12/31/2020 | Share of profit/(loss) | Dividends | Translation adjustment | Scope changes | Other | 06/30/2021 |
|---|---|---|---|---|---|---|---|
| CW Uruguay | 4.3 | - | | 0.2 | - | - | 4.5 |
| CW Argentina | 0.5 | (0.1) | | (0.1) | - | - | 0.3 |
| *Total Chargeurs Luxury Fibers* | *4.8* | *(0.1)* | - | *0.1* | - | - | *4.8* |
| Hypsos Leisure Asia Ltd | 0.6 | (0.1) | | - | - | - | 0.5 |
| Hypsos Moscow | 0.2 | - | | - | - | - | 0.2 |
| *Total Chargeurs Museum Studio* | *0.8* | *(0.1)* | - | - | - | - | *0.7* |
| **Total joint ventures** | **5.6** | **(0.2)** | **-** | **0.1** | **-** | **-** | **5.5** |
| Wool USA | - | 0.2 | | - | - | - | 0.2 |
| Ningbo Textile Co Ltd | 0.5 | - | | - | - | - | 0.5 |
| Weemeet Korea | 0.9 | 0.1 | | - | - | - | 1.0 |
| **Total associates** | **1.4** | **0.3** | **-** | **-** | **-** | **-** | **1.7** |
| **Total equity-accounted investments** | **7.0** | **0.1** | **-** | **0.1** | **-** | **-** | **7.2** |

### 13.2 Key figures for the main associates

Key figures for material associates are presented below (on a 100% basis):

| | Six months ended June 30, 2022 Chargeurs Luxury Fibers | | | Six months ended June 30, 2021 Chargeurs Luxury Fibers | | |
|---|---|---|---|---|---|---|
| (in €m) | CW Uruguay | CW Argentina | Total | CW Uruguay | CW Argentina | Total |
| Non-current assets | 2.5 | 1.8 | 4.3 | 2.0 | 1.5 | 3.5 |
| Current assets | 48.2 | 13.0 | 61.2 | 44.6 | 15.5 | 60.1 |
| Cash and cash equivalents | 0.3 | 0.5 | 0.8 | 0.4 | 0.1 | 0.5 |
| Non-current financial liabilities | - | - | - | - | - | - |
| Other non-current liabilities | 0.3 | - | 0.3 | 0.1 | - | 0.1 |
| Current financial liabilities | 29.0 | 6.0 | 35.0 | 27.5 | 7.5 | 35.0 |
| Other current liabilities | 10.9 | 7.9 | 18.8 | 9.7 | 8.5 | 18.2 |
| Total net assets | 10.8 | 1.4 | 12.2 | 9.7 | 1.1 | 10.8 |
| % of interest | 50% | 50% | n.a. | 50% | 50% | n.a. |
| Group share | 5.4 | 0.7 | 6.1 | 4.8 | 0.6 | 5.4 |
| Goodwill | - | - | - | - | - | - |
| Other | - | - | - | | | - |
| Carrying amount | 5.4 | 0.7 | 6.1 | 4.8 | 0.6 | 5.4 |

| | Six months ended June 30, 2022 Chargeurs Luxury Fibers | | | Six months ended June 30, 2021 Chargeurs Luxury Fibers | | |
|---|---|---|---|---|---|---|
| (in €m) | CW Uruguay | CW Argentina | Total | CW Uruguay | CW Argentina | Total |
| Revenue | 22.1 | 9.2 | 31.3 | 15.1 | 6.8 | 21.9 |
| Depreciation, amortization and impairment | (0.2) | - | (0.2) | (0.2) | - | (0.2) |
| Net interest income (expenses) | (0.5) | (0.2) | (0.7) | (0.4) | (0.6) | (1.0) |
| Profit/(loss) from continuing operations | 0.2 | 0.4 | 0.6 | - | (0.2) | (0.2) |
| % of interest | 50% | 50% | n.a. | 50% | 50% | n.a. |
| Group share of profit/(loss) | 0.1 | 0.2 | 0.3 | - | (0.1) | (0.1) |

### 13.3 Transactions with associates

In the first half of 2022, the main transactions with the Group's associates (Lana Trinidad and Chargeurs Wool Argentina) were as follows:

- Purchases booked in cost of sales for €12.8m,
- Trade receivables for €0.2m and trade payables for €10.0m.

## 14 Financial assets (non-current and current)

### 14.1 Financial assets

Financial assets mainly comprised the following:

- deposits and sureties for €6.7m: they are included in the calculation of net debt (see Note 17),
- and investments in non-consolidated companies of €7.7m:

| (in €m) | 06/30/2022 | 12/31/2021 |
|---|---|---|
| Interests of over 50% | 6.6 | 21.8 |
| Interests of less than 20% | 1.1 | 1.1 |
| Total | 7.7 | 22.9 |

The decline in the contribution from non-consolidated companies stems from the consolidation from January 1, 2022 of Event Communications, acquired in December 2021 (see Notes 1 and 10). The company had not been consolidated in 2021 owing to the non-material impact on the financial statements at December 31, 2021.

The other companies are not consolidated, in light of their non-material impact on the Group's consolidated financial statements.

### 14.2 Other short-term financial receivables

As of June 30, 2022, the value of shares in listed companies was €10.6m. They are included in the determination of net debt (see Note 17). The fair value change, the dividends received along with the disposal of a portion of these securities generated a financial expense of €1.8m (see Note 7).

## 15 Working capital requirement

### 15.1 Analysis of change in working capital requirement

| (in €m) | 12/31/2021 | Change in operating working capital (2) | Other changes | Translation adjustment | Impact of changes in scope of consolidation | 06/30/2022 |
|---|---|---|---|---|---|---|
| Inventories and work-in-progress | 150.1 | 17.2 | (0.2) | 2.8 | - | 169.9 |
| Long-term contract assets | 5.6 | 2.6 | (0.8) | - | - | 7.4 |
| Trade receivables | 78.3 | 9.8 | (0.3) | 2.2 | 1.4 | 91.4 |
| Derivative financial instruments | 0.6 | (0.7) | 0.3 | - | - | 0.2 |
| Miscellaneous receivables | 33.9 | 2.2 | (0.2) | (0.4) | 0.2 | 35.7 |
| Current income tax receivables | 0.1 | - | - | - | - | 0.1 |
| **Assets** | **268.6** | **31.1** | **(1.2)** | **4.6** | **1.6** | **304.7** |
| Trade payables | 153.5 | 6.9 | 0.1 | 2.1 | 0.3 | 162.9 |
| Derivative financial instruments | 1.4 | 3.2 | (0.1) | - | - | 4.5 |
| Other payables | 71.5 | 1.6 | (2.4) | 0.7 | 1.0 | 72.4 |
| Long-term contract liabilities | 8.8 | 1.6 | (0.2) | 0.4 | 1.2 | 11.8 |
| Current income tax liability | 5.3 | - | - | - | - | 5.3 |
| **Liabilities** | **240.5** | **13.3** | **(2.6)** | **3.2** | **2.5** | **256.9** |
| **Working capital requirement** | **28.1** | **17.8** | **1.4** | **1.4** | **(0.9)** | **47.8** |

| (in €m) | 12/31/2020 | Change in operating working capital (2) | Other changes | Translation adjustment | Impact of changes in scope of consolidation | 06/30/2021 |
|---|---|---|---|---|---|---|
| Inventories and work-in-progress | 139.1 | (3.0) | (0.2) | 1.3 | - | 137.2 |
| Long-term contract assets | 1.8 | 2.5 | - | 0.1 | - | 4.4 |
| Trade receivables | 64.1 | 6.1 | (0.2) | 1.2 | - | 71.2 |
| Derivative financial instruments | 1.1 | - | (1.0) | - | - | 0.1 |
| Miscellaneous receivables *(1)* | 40.6 | (0.7) | (6.7) | 0.4 | - | 33.6 |
| Current income tax receivables | 1.2 | - | 3.7 | - | - | 4.9 |
| **Assets** | **247.9** | **4.9** | **(4.4)** | **3.0** | **-** | **251.4** |
| Trade payables | 110.8 | 36.1 | (0.1) | 0.9 | - | 147.7 |
| Derivative financial instruments | 1.1 | 0.1 | (0.5) | - | - | 0.7 |
| Other payables | 72.8 | (7.3) | - | 0.4 | - | 65.9 |
| Long-term contract liabilities | 8.3 | (2.6) | - | 0.2 | - | 5.9 |
| Current income tax liability | 6.3 | - | 2.3 | - | - | 8.6 |
| **Liabilities** | **199.3** | **26.3** | **1.7** | **1.5** | **-** | **228.8** |
| **Working capital requirement** | **48.6** | **(21.4)** | **(6.1)** | **1.5** | **-** | **22.6** |

*(1) Restated amounts pursuant to application of IAS 8 (see Note 26 of the 2021 Universal Registration Document).*

*(2) Reported in the consolidated statement of cash flows under Net cash from operating activities.*

## 16 Factoring

Chargeurs SA and a number of its subsidiaries have negotiated with banking and financial institutions the terms and conditions of the Group's factoring programs in Europe and the United States.

The new programs provide for no-recourse sales with the transfer of substantially all of the risks and rewards of ownership of the sold receivables. Only the non-material risk of dilution is not transferred to the purchaser. Consequently, the sold receivables have been derecognized.

The amount of receivables sold under these programs totaled €74.8m at June 30, 2022 versus €60.9m at December 31, 2021.

## 17 Long- and short-term debt, cash and cash equivalents

### 17.1 Net debt

| | | Cash movements | | | Non-cash movements | | |
|---|---|---|---|---|---|---|---|
| (€m) | 12/31/2021 | Increase | Decrease | Changes in scope of consolidation | Changes in exchange rates | Other | 06/30/2022 |
| of which bank borrowings | 332.2 | 5.0 | (17.3) | - | 0.1 | - | 320.0 |
| Short-term bank loans | 6.9 | 1.3 | - | - | 0.6 | - | 8.8 |
| Overdrafts | 4.1 | - | (0.3) | - | 0.2 | - | 4.0 |
| **Total gross debt** | **343.2** | **6.3** | **(17.6)** | **-** | **0.9** | **-** | **332.8** |
| Cash and cash equivalents | 219.2 | 2.3 | (46.3) | 2.4 | 2.1 | - | 179.7 |
| *- Term deposits* | *54.9* | *2.3* | *(5.0)* | *0.5* | - | - | *52.7* |
| *- Cash at bank* | *164.3* | - | *(41.3)* | *1.9* | *2.1* | - | *127.0* |
| Other current and non-current financial receivables *(1)* | 14.7 | 7.9 | (3.2) | - | - | (2.1) | 17.3 |
| **Net cash position/(net debt position)** | **109.3** | **(3.9)** | **31.9** | **(2.4)** | **(1.2)** | **2.1** | **135.8** |

*(1) Cash investment in the shares of listed companies and deposits and sureties (see Notes 7 & 14).*

There were no restrictions on the use of the cash and cash equivalents held by the Group at June 30, 2022.

The following main changes were made to bank financing arrangements during this period:

- The amortization of a bilateral financing for €1.9m;
- the €10m amortization of its syndicated loan credit facility.

## 17.2 Change in net debt

| (€m) | Six months ended June 30 2022 | 2021 |
|---|---|---|
| EBITDA | 37.0 | 46.3 |
| Other operating income and expense *(1)* | (4.8) | (2.7) |
| Cost of net debt and interest on leases | (7.0) | (6.8) |
| Income tax paid | (3.0) | (0.2) |
| Other *(2)* | (4.1) | - |
| **Cash flows provided by operating activities, before changes in net working capital** | **18.1** | **36.6** |
| Change in operating working capital | (17.8) | 21.4 |
| **Operating cash flow** | **0.3** | **58.0** |
| Acquisition of PPE and intangible assets, net of disposals | (3.9) | (4.6) |
| Acquisitions of subsidiaries, net of the cash acquired and non-consolidated securities | (1.5) | (1.5) |
| Other investing cash flows | (0.1) | (0.3) |
| Share buybacks | (0.8) | - |
| Cash dividends paid to owners of the parent | (12.8) | (12.6) |
| Repayment of lease liabilities | (5.3) | (5.6) |
| Capital gains and losses on other short-term financial receivables *(3)* | (2.1) | 3.5 |
| Other | (1.5) | 1.3 |
| **Change in net cash/(net debt)** | **(27.7)** | **38.2** |
| Opening net cash/(net debt) | 109.3 | 119.5 |
| Changes in exchange rates | (1.2) | (0.7) |
| **Closing net cash/(net debt)** | **135.8** | **80.6** |

*(1) This line only includes cash items relating to other non-operating income and expense (see Note 5).*
*(2) This line mainly includes impact of exchange rates.*
*(3) See Notes 7 & 14*

## 17.3 Financial covenants

The bank financing negotiated in December 2018 and the Euro PP (€242.0m) are not subject to leverage covenants. They are, however, subject to a gearing covenant of ≤1.2x, calculated on a half-yearly basis.

This ratio was respected at June 30, 2022.

## 17.4 Debt by maturity and interest rate

### *17.4.1 Analysis of long-term and medium-term debt by maturity and interest rate*

| (in €m) | 06/30/2022 Total | Of which fixed rate | Of which variable rate | 12/31/2021 Total | Of which fixed rate | Of which variable rate |
|---|---|---|---|---|---|---|
| Due in less than one year | 53.9 | 33.3 | 20.6 | 28.4 | 7.7 | 20.7 |
| Due in one to two years | 39.5 | 19.0 | 20.5 | 65.2 | 44.7 | 20.6 |
| Due in two to three years | 64.8 | 43.4 | 21.4 | 35.1 | 3.4 | 31.7 |
| Due in three to four years | 31.9 | 31.9 | - | 41.7 | 41.7 | - |
| Due in four to five years | 9.9 | 9.9 | - | 31.9 | 31.9 | - |
| Due in more than five years | 120.0 | 120.0 | - | 129.8 | 129.8 | - |
| **Total** | **320.0** | **257.5** | **62.5** | **332.2** | **259.3** | **72.9** |

The carrying amount of fixed-rate debt, after hedging, was €257.5m. The average proportion of debt at fixed rates of interest was 80.5% in first-half 2022 versus 78.1% for full-year 2021.

The carrying amount of variable-rate borrowings approximates their fair value in view of the interest rates applied.

### *17.4.2 Maturities of the Group's confirmed credit facilities*

The maturities of the Group's confirmed credit facilities are as follows:

| (in €m) | 06/30/2022 | Average maturity | 12/31/2021 | Average maturity |
|---|---|---|---|---|
| Drawn financing facilities | 328.8 | 3.6 | 339.1 | 4.1 |
| Undrawn financing facilities | 133.8 | 2.5 | 133.8 | 3.0 |
| **Total confirmed financial resources** | **462.6** | **3.4** | **472.9** | **3.9** |

### 17.5 Analysis of debt by currency

| (in €m) | 06/30/2022 | 12/31/2021 |
|---|---|---|
| Euro | 319.9 | 333.7 |
| US dollar | 9.5 | 7.8 |
| Chinese yuan | 1.2 | 1.2 |
| Other | 2.2 | 0.5 |
| **Total** | **332.8** | **343.2** |

## 18 Pension and other post-employment benefit obligations

Employee benefits expense for first-half 2021 totaled €0.5m, of which €0.4m was recognized in recurring operating profit/(loss) and €0.1m in net financial expense.

United States: actuarial gains and losses arising during the first half of 2022 were estimated based on sensitivity tests performed on December 31, 2021 using a discount rate of 4.86% (compared with 2.83% in 2021). A net actuarial gain of €2.6m was recognized for the period.

Europe: actuarial gains and losses arising during the first half of 2022 were estimated based on sensitivity tests performed on December 31, 2021 using a discount rate of 3.23% (compared with 0.87% in 2021). A net actuarial gain of €2.7m was recognized for the period.

## 19 Provisions for other liabilities

| *(in €m)* | Provision for other liabilities Non-current | Provision for other liabilities Current | Total |
|---|---|---|---|
| **12/31/2020** | **0,4** | **17,3** | **17,7** |
| Additions | - | 0,2 | 0,2 |
| Reversals of provisions used | - | (1,0) | (1,0) |
| Reversals of surplus provisions | (0,2) | (0,1) | (0,3) |
| Other | 0,2 | (0,5) | (0,3) |
| **06/30/2021** | **0,4** | **15,9** | **16,3** |
| **12/31/2021** | **13,8** | **2,7** | **16,5** |
| Additions to provisions | 0,1 | 0,1 | 0,2 |
| Reversals of provisions used | (0,3) | (1,0) | (1,3) |
| Other | - | - | - |
| **06/30/2022** | **13,6** | **1,8** | **15,4** |

| *(in €m)* | 06/30/2022 | 12/31/2021 |
|---|---|---|
| Provisions for losses on completion | 0.1 | 0.1 |
| Provisions for miscellaneous contingencies | 15.3 | 16.4 |
| **Total** | **15.4** | **16.5** |

In particular, provisions for other contingencies include risks related to supplier disputes (€6.3m) and the risk of litigation (€6.5m).

Cash outflows covered by provisions for other contingencies will amount to €1.8m in 2022 and €13.6m in subsequent years.

## 20 Other non-current liabilities

At June 30, 2022, "Other non-current liabilities" mainly include debt linked to the acquisition of consolidated companies for €2.2m and guarantees for €3.0m received in respect of a license.

## 21 Related-party transactions

Related-party transactions with joint ventures and associates are presented in Note 13.3.

There were no material changes in related-party transactions between December 31, 2021 and June 30, 2022.

## 22 Commitments and contingencies

### 22.1 Commercial commitments

At June 30, 2022, Chargeurs and its subsidiaries had given firm commitments to purchase manufacturing assets representing an aggregate amount of €2.9m.

### 22.2 Guarantees granted to third parties

Chargeurs and its subsidiaries had given guarantees for a total of €22.4m related to the Group's financing.

### 22.3 Collateral

At June 30, 2022, Chargeurs and its subsidiaries had granted collateral representing a total of €0.4m.

## 23 Seasonal fluctuations in Group activities

Seasonal fluctuations in the Group's activities do not have a material impact.

## 24 Subsequent events

Acquisition of Skira

On July 21, 2022, Chargeurs finalized the acquisition of 80% of the capital of Skira Editore S.p.A, the world renowned publisher of classical and modern art and design books.

The Skira publishing house was founded in Lausanne in 1928 by Albert Skira, an art and literature enthusiast, whose first major work was the edition of Ovid's Metamorphoses illustrated by Pablo Picasso.

More than a publisher, Skira has established itself worldwide as a multimedia expert in the production of multilingual cultural content: publishing of high-end books and catalogs, audiovisual production, design and production of major exhibitions, digital creations, virtual tours, design of augmented reality, development of derivative products, space management.

Based in Milan, Skira has a subsidiary in France, employs close to 45 staff and generates normative revenue of more than €15m.

Acquisition of Satchel

On August 2, 2022, Chargeurs finalized its acquisition of The Cambridge Satchel Company – Satchel – a reference British brand producing high-end, affordable leather goods.

Created in 2008 by Julie Deane CBE, Satchel designs, manufactures and distributes a range of high-end leather bags and satchels. Based in Cambridge, the company employs more than 60 people with a state-of-the-art manufacturing facility at its Leicester site, enabling the development of a Made-in-Britain offering, recognized for its quality.

The company has built its success on its Satchel, a schoolbag inspired by the traditional British school, as well as other emblematic models such as the Poppy and the Doctor's Bag. Satchel is particularly well known in sectors of excellence in British education.

Buyback of minorities:

The Group exercised its option to buy back the minority interests in Hypsos (49.99%) and MET (16%) in July 2022.

## 25 Main consolidated companies

At June 30, 2022, 95 companies were fully consolidated (compared with 92 in 2021), and 14 were accounted for by the equity method (14 in 2021).

| Parent company | Chargeurs SA |
|---|---|
| France | Chargeurs Boissy SARL/Chargeurs Textiles SAS/Chargetex 35/ Chargeurs Cloud/Chargetex 39 |
| Germany | Chargeurs Deutschland GmbH/ Leipziger Wollkämmerei AG |
| Switzerland | Chargeurs Développement International/Chargeurs Diversification SA |
| North America | Chargeurs Inc. (USA)/Chargeurs USA Holding (USA) |

Advanced Materials segment

| Holding company for the segment | Chargeurs Films de Protection SA |
|---|---|
| France | Novacel SAS/Asidium (Somerra) |
| Italy | Boston Tapes S.p.A./Boston Tapes Commercial S.r.l./Novacel Italia S.r.l. – Omma S.r.l |
| Germany | Novacel GmbH |
| United Kingdom | Novacel UK Ltd |
| Spain | Novacel Iberica S.p.a |
| Belgium | S.A Novacel Belgium N.V |
| North America | Novacel Inc. (USA)/Main Tape Inc. (USA)/Novacel Performance Coatings (USA)/Walco Machines Company (USA) |
| Central America | Novacel Mexico S.a de C.v (Mexico) |
| Asia | Novacel Shanghai Co. Ltd. (China) |

Fashion Technologies segment

| Holding company for the segment | Fitexin |
|---|---|
| France | Lainière de Picardie BC SAS/Intissel /Senfa, Chargeurs Creative |
| Italy | Chargeurs Interfodere Italia/Fitexin Italia Srl |
| Germany | Lainière de Picardie Deutschland GmbH |
| United Kingdom | Chargeurs Interlining (UK) Ltd |
| Portugal | Chargeurs Entretelas (Iberica) Ltd |
| Romania | Lainière de Picardie Insertii S.r.l. |
| North America | Lainière de Picardie Inc. (USA) |
| South America | Lainière de Picardie Golaplast Brazil Textil Ltda (Brazil)/Entretelas Americanas SA (Argentina)/Lainière de Picardie DHJ Chile SA (Chile) |
| Africa | Stroud Riley (Proprietary) Limited (South Africa)/ADT Chargeurs Entoilage Tunisie SARL (Tunisia)/ Chargeurs Fashion Technologies Ethiopia (Ethiopia) |
| Asia | Chargeurs Interlining Limited (HK)/ LP (Wujiang) Textiles Co. Ltd. (China)/Lainière de Picardie Korea Co. Ltd (South Korea)/DHJ Interlining Limited (China)/Etacol Bangladesh Ltd (Bangladesh)/Chargeurs Interlining Singapore PTE Ltd (Singapore)/Intissel Lanka PVT Ltd (Sri Lanka)/Lantor Lanka (Sri Lanka)/Intissel China Ltd (China)/PCC Asia LLC (China)/Weemeet Korea (20%) (South Korea)/Ningbo Textile Co Ltd (25%) (China) |

### Museum Studio Segment

| Holding company for the segment | Chargeurs Museum Solutions |
|---|---|
| United Kingdom | A.H Leach & Company Limited – Leach Colour Limited/Design PM Limited/Design PM (International) Limited/MET London Studio Design Ltd/Oval Partnership (36%)/Hypsos London Ltd/Event Communications |
| Netherlands | Hypsos Holding BV/Hypsos National BV/Hypsos International BV/Hypsos BV/Hypsos Russia BV (50%)/Retail is Detail BV (50%) |
| Ireland | Event Ireland Ltd |
| Middle East | Chargeurs Museum Solutions Interior Design Works LLC |
| Russia | Hypsos Moscow (50%) |
| Asia | MET Studio Design Ltd. HK/MET Studio Singapore Pte Ltd./Hypsos Leisure Asia Ltd. (50%) (Hong Kong) |
| North America | D&P Incorporated |

### Luxury Fibers Segment

| Holding company for the segment | Chargeurs Wool Holding GmbH |
|---|---|
| France | Chargeurs Wool (Eurasia) SAS |
| Italy | Chargeurs Wool Sales (Europe) S.r.l. |
| New Zealand | Chargeurs Wool NZ Limited |
| North America | Chargeurs Wool USA Inc. (USA)/USA Wool (35%) |
| South America | Alvisey (Uruguay)/Nuovalane (Uruguay)/Lanas Trinidad SA (50%) (Uruguay)/Lanera Santa Maria (50%) and its subsidiary Hart Newco SA (50%)/Chargeurs Wool (Argentina) SA (50%) and its subsidiary Peinaduria Rio Chubut (25%) |

### Personal Care segment

| | |
|---|---|
| France | CHS – EMEA |
| North America | Lainière Health Inc |

The percentages indicated correspond to Chargeurs' percentage of control at June 30, 2022, for companies that are not almost or entirely wholly owned by the Group.

## Statement by the person responsible for the interim financial report

I declare that, to the best of my knowledge, (i) the condensed half-year consolidated financial statements for the six months ended June 30, 2022 have been prepared in accordance with the applicable accounting standards and give a true and fair view of the assets and liabilities, financial position and results of the consolidated companies, and (ii) the interim management report includes a fair review of significant events of the past six months, their impact on the interim financial statements and the main related party transactions for the period, as well as a description of the main risks and uncertainties in the second half of the year.

Paris, September 7, 2022

**Michaël FRIBOURG**
Chairman & Chief Executive Officer